VILLAGE COUNCIL
AGENDA FOR WORK SESSION OF JANUARY 28, 2020
ASSEMBLY HALL
395 MAGNOLIA RD.
PINEHURST, NORTH CAROLINA

1. Call to Order.

2. Discuss Recommended Changes to Fees and Charges Schedule

3. Adjournment.

Vision: The Village of Pinehurst is a charming, vibrant community which reflects our rich history and traditions.
Mission: Promote, enhance, and sustain the quality of life for residents, businesses, and visitors.
Values: Service, Initiative,Teamwork, and Improvement.

DISCUSS RECOMMENDED CHANGES TO FEES AND CHARGES SCHEDULE

ADDITIONAL AGENDA DETAILS:

FROM:
Brooke Hunter

CC:
Jeff Sanborn, Natalie Hawkins, & Mark Wagner

DATE OF MEMO:
1/21/2020

MEMO DETAILS:
The Village's Fees and Charges Policy calls for the periodic review of all fees and charges. Staff conducted a review of the Village's Fees and Charges Schedule and recommended several changes. The items proposed for your consideration are in the areas of Fire, Planning & Inspections, and Recreation.

Fire
In Fire, staff recommends adding a $50 fee for the first re-inspection of a location if violations identified in the previous fire inspection are not corrected. The intent of this fee is to reduce the number of re-inspections performed by Fire Department staff and encourage timely corrections to fire code violations.

Planning & Inspections
In Planning, staff recommends adjusting the fees for the General Concept Plan and Minor Site Plan permits to reflect revised estimates in the amount of staff time spent on each permit. Also, staff proposes removing the fee for residential right-of-way permits, as the review requires very little staff time, and we want to encourage residents to obtain encroachment agreements.

Recreation
The most significant changes to the fee schedule this year relate to the Fair Barn facility. Staff researched similar competing event venues and compared their pricing to ours. They found that most venues charge a flat package price for all facility options. Staff recommends following this trend and offering a package rate, which would be charged in addition to the applicable base fee. The package rate includes all Fair Barn amenities for one flat rate of $2,000 and eliminates the individual pricing for each item. However, renters wishing to use only tables and chairs with their facility rental may still do so on a per table/chair basis, but if any additional amenity is requested (e.g. dance floor, sound system, stage, etc.), the package rate applies to the rental. The fee for individual chairs is proposed to increase from $1.50 for residents/non-profits and $3.00 for non-residents/commercial to $6.00 for all categories of renters. This chair cost is more in line with, but still less than, outside rental company charges. Also at the Fair Barn, an increase of approximately 3% in base fees is recommended. The required $150 cleaning fee has been added to the base fee to eliminate the separate charge.

For the Harness Track, staff recommends an increase of approximately 3% for most fees, with the exception of monthly stall rent as discussed below. None of these fees have been increased since at least July 2015, with some dating even further back.

For Parks & Recreation, staff recommends converting the Non-Resident Family Membership to a single renewal date of January 1st each year, instead of a rolling 12 month period from the date of purchase. This will align with our newly created Open Gym Memberships and will allow our registration software to track memberships more efficiently. Staff also proposes renaming the Temporary Use Permits section to Special Events Permits. Temporary Use Permits are used for a specific purpose in the Planning & Inspections Department and are not for permitting community events. This terminology change will more accurately describe the permits/fees associated with special events. Lastly, a description has been added to the Community Center section to define weekday rentals as Monday through Thursday and weekend rentals as Friday through Sunday. This is consistent with our Fair Barn facility rentals.

There are a few fee changes proposed that we would like Council to discuss further. Staff will provide Council with additional information prior to the work session to quantify the financial impact of the additional two fee changes suggested below:

1. For Fair Barn non-profit rentals, staff recommends that all organizations who meet the criteria for a non-profit 501(c) 3-7 pay the base fee only and have all other fees or package rate waived. This will provide a discount of up to $2,000 per event, but will allow the Village to recover some cost for hosting the event.
2. At the Harness Track, for monthly stall rent, staff recommends decreasing the rate from $412 to $270. Discussions with current and prospective trainers indicated an interest in bringing additional horses to the Harness Track for a portion of the season if the monthly rate was lower.

In addition, Council may want to also discuss the option of offering a military or Village employee discount for Fair Barn facilities that has been suggested over the years. At this time, a discount has not been incorporated into the proposed fee schedule, but staff will be happy to discuss Council's desires to offer a discount off either the base fee or total rental fees.

Full details of the recommended changes to the fee schedule are provided in the attached "Changes to Fees & Charges" document. This document provides the current fee, proposed fee, any increase or decrease, percent change, and a brief explanation for the change.

All of the proposed fee changes, if approved, will become effective July 1, 2020. The affected Department Heads and I plan to attend the meeting to address any questions you may have.

ATTACHMENTS:

Description

- Fee Schedule Changes
- Fee Schedule 07-01-2020 (Redlined)
- Fee Schedule 07-01-2020 (Exhibit A)
- Fair Barn Fee Analysis
- Harness Track Fee Analysis

Village of Pinehurst
Changes to Fees & Charges
Effective July 1, 2020

Fire

Inspection (Non-Residential) (page 3)	Current Fee	Increase (Decrease) In Fee	New Fee	% Change	Explanation
1st Re-Inspection with violations remaining	$ -	$ 50.00	$ 50.00	100%	Add fee for the first re-inspection of a location if violations still remain.

Planning and Inspections

Planning and Inspections (page 5 and 7)	Current Fee	Increase (Decrease) In Fee	New Fee	% Change	Explanation
Site Plans: General Concept Plan	$ 4,300.00	$(1,400.00)	$ 2,900.00	-33%	Adjust rate to accurately reflect staff time and direct labor cost involved.
Site Plans: Site Plan - Minor (< 2 acres)	1,100.00	1,000.00	2,100.00	91%	
Other Permits: Right of Way Use - Residential	50.00	(50.00)	-	-100%	Separate existing Right of Way Use permit fees between residential and commercial. Eliminate fee for residential Right of Way Use permits, as the review requires minimal staff time.
Other Permits: Right of Way Use - Commercial	50.00	-	50.00	-	Separate existing Right of Way Use permit fees between residential and commercial. Maintain $50 charge for commercial permits.

Recreation

Recreation - Fair Barn (page 9-10)	Current Fee	Increase (Decrease) In Fee	New Fee	% Change	Explanation
Facility Rental: Base Fee Full Day (14 hours or less): Resident	$ 1,375.00	$ 200.00	$ 1,575.00	15%	Increase base fee by approximately 3% to adjust to market rates of competing venues. Also, include $150 required cleaning fee in base fee and eliminate separate charge.
Facility Rental: Base Fee Full Day (14 hours or less): Non-Resident	1,750.00	200.00	1,950.00	11%	
Facility Rental: Base Fee Full Day (14 hours or less): Non-Profit	1,000.00	200.00	1,200.00	20%	
Facility Rental: Base Fee Full Day (14 hours or less): Commercial	2,000.00	200.00	2,200.00	10%	
Facility Rental: Base Fee Weekday (8 hours or less): Resident	785.00	165.00	950.00	21%	
Facility Rental: Base Fee Weekday (8 hours or less): Non-Resident	1,000.00	200.00	1,200.00	20%	
Facility Rental: Base Fee Weekday (8 hours or less): Non-Profit	500.00	200.00	700.00	40%	
Facility Rental: Base Fee Weekday (8 hours or less): Commercial	1,150.00	200.00	1,350.00	17%	
Facility Rental: Base Fee Weekday (14 hours or less): Commercial	$ 1,725.00	$ 200.00	$ 1,925.00	12%	
Facility Rental: Package Rate (Includes all amenities)	Various fees on a per unit rental basis	-	$2,000 + applicable base fee	-	Package rate for facility would include all amenities available. Package rate is equal to $2,000 per event plus applicable base fee per day. This eliminates the following other fees in the fee schedule.
Facility Rental: Outdoor Lawn: Resident/Non-Profit	250.00	(250.00)	-	-100%	Amenity included in package rate. Eliminate separate fee.
Facility Rental: Outdoor Lawn: Non-Resident/Commercial	325.00	(325.00)	-	-100%	
Other Fees: Admission Charged (does not apply to non-profit rentals)	10% of gross sales	-10% of gross sales	-	-100%	
Other Fees: Chairs (includes set-up)	1.50 (Res & NFP)/ 3.00 (Non-Res & Commercial)	4.50/3.00	6.00	300%/100%	Adjusting chair rate to market rate for all renter categories. The per chair rate is applicable to renters who are only using tables and chairs.
Other Fees: Kitchen Cleaning/Trash Removal (including co-sponsored and gratuitous events)	150.00	(150.00)	-	-100%	Fee is now included in base fee. Eliminate separate fee.

Village of Pinehurst
Changes to Fees & Charges
Effective July 1, 2020

Recreation

Recreation - Fair Barn (page 9-10)	Current Fee	Increase (Decrease) In Fee	New Fee	% Change	Explanation
Other Fees: Dance Floor	300.00	(300.00)	-	-100%	Amenity included in package rate. Eliminate separate fee.
Other Fees: Easels	5.00	(5.00)	-	-100%	
Other Fees: Event Parking (Determined by event coordinator)	-	-	-	-	
Other Fees: Picnic Tables	20.00	(20.00)	-	-100%	
Other Fees: Pipe & Drape	10.00	(10.00)	-	-100%	
Other Fees: Setup/Breakdown Fee for items used off site	200.00	(200.00)	-	-100%	
Other Fees: Sound System	100.00	(100.00)	-	-100%	
Other Fees: Stage (4' X 8' Section)	15.00	(15.00)	-	-100%	
Other Fees: Stage (24' X 16' Full)	180.00	(180.00)	-	-100%	
Other Fees: Vendor/Exhibitor	25.00	(25.00)	-	-100%	
Other Fees: Video Projector	100.00	(100.00)	-	-100%	
Other Fees: Video Projector Screen (12' X 12')	100.00	(100.00)	-	-100%	

Recreation

Recreation - Harness Track (page 12-13)	Current Fee	Increase (Decrease) In Fee	New Fee	% Change	Explanation
Ground Use: One Infield - without Show Rings	150.00	5.00	155.00	3%	Increase Harness Track fees by approximately 3%.
Ground Use: One Infield - with Show Rings	250.00	10.00	260.00	4%	
Ground Use: Two Infields - without Show Rings	300.00	10.00	310.00	3%	
Ground Use: Two Infields- with Show Rings	350.00	10.00	360.00	3%	
Standardbred Training (Stall Rental): Full Season	927.00	28.00	955.00	3%	
Standardbred Training (Stall Rental): Monthly (No Proration Allowed)	412.00	(142.00)	270.00	-34%	Reduce monthly stall rental fee to encourage trainers to bring additional horses to the facility for a portion of the season. This recommendation was based on conversations with current and prospective trainers, who indicated an interest if the monthly rate was lower.
Standardbred Training (Other Fees): Grooms Quarters - Improved	206.00	6.00	212.00	3%	Increase Harness Track fees by approximately 3%.
Standardbred Training (Other Fees): Grooms Quarters - Unimproved	72.00	2.00	74.00	3%	
Standardbred Training (Other Fees): Grooms Quarters - Additional Occupant	60.00	2.00	62.00	3%	
Standardbred Training (Other Fees): Paddock Fee	25.00	1.00	26.00	4%	
Horse Shows: Vendor/Exhibitor Fee	25.00	1.00	26.00	4%	
Stall Rental: Stall Rental (less than 100)	40.00	1.00	41.00	3%	
Stall Rental: Stall Rental (more than 100)	35.00	1.00	36.00	3%	
Stall Rental: Tack Stall Rental	35.00	1.00	36.00	3%	

Village of Pinehurst
Changes to Fees & Charges
Effective July 1, 2020

Recreation

Recreation - Parks and Recreation (page 15, 17 and 21)	Current Fee	Increase (Decrease) In Fee	New Fee	% Change	Explanation
Non-Resident Family Membership	-	-	-	-	Convert Non-Residential Family Membership to single renewal date of January 1st of each year, instead of rolling 12 month period from the date of purchase.
Temporary Use Permits	-	-	-	-	Change description to "Special Events Permits" as "Temporary Use Permits" are specific to Planning & Inspections Department.
Rental Fees for Use of Community Center	-	-	-	-	Add description to define weekday rentals as Monday-Thursday and weekend rentals as Friday-Sunday, which is consistent with Fair Barn facility rentals.

***Minor corrections to descriptions, formatting, and organization of fees have been made throughout the document, as noted in the redlined version. However, since these changes do not impact fees, they are not listed in the outline above.**

Exhibit A

VILLAGE OF PINEHURST
FEES AND CHARGES SCHEDULE
EFFECTIVE JULY 1, 2020

Deleted: NOVEMBER 1, 2019

ADMINISTRATION:

Council Adopted Date	Description	Fee/Charge	Unit
Other Charges			
01/2016	Paper Copies	$0.10	per sheet
01/2016	Overtime Costs if overtime is needed to fulfill a public records request promptly	Actual overtime cost	per request
01/2016	Special Service Charge for public records request involving extensive use of IT resources (> 2 hours of staff time)	Actual labor cost	per request
01/2016	Golf Cart Stickers	$20.00	per cart
	Municipal Code Copies:		
03/2004	Entire Code	$0.10	per sheet
03/2004	Supplements	$1.00	per sheet
03/2004	Non-Sufficient Funds (NSF)	$35.00	per return
12/2007	Late Payment of Code Enforcement Invoices	1.5%	per month on balance unpaid after 30 days

Rental Fees for Use of Village Rooms

Rental fees and deposit requirements apply to non-profit organizations whose principal operating office is not within the Village of Pinehurst and to private groups or individuals.

The deposit is due in advance to secure reservation of the date, to ensure adequate clean up following the event and to recover any and all damage costs to the facility or equipment. Cancellation of an event results in forfeiture of all or a part of the deposit (30 days or less 100% retained, 31 days or more 50% retained).Deposits are refundable if facilities are properly cleaned by the user following the event and no damage to the facilities or the audio visual equipment has occurred.

A pre-meeting training session with a representative from the IT Department is required prior to utilizing the audio visual equipment for the first time. If IT assistance with the audio visual equipment is needed during the rental period, the Audio visual assistance fee will be charged. The Village Manager has the right to waive the deposit and fee requirement if deemed appropriate.

	Deposit – Assembly Hall & Station 91 Conference Room:		
12/2007	Audio visual equipment is not utilized	$100.00	per event
12/2007	Audio visual equipment is utilized	$200.00	per event
	Rental Fee – Conference Room:		
	Up to 3 hours:		
12/2007	Resident	$25.00	per event
12/2007	Non-Resident	$50.00	per event
12/2007	More than 3 hours	$25.00	per hour

VILLAGE OF PINEHURST
FEES AND CHARGES SCHEDULE
EFFECTIVE JULY 1, 2020

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ADMINISTRATION (continued):

Council Adopted Date	Description	Fee/Charge	Unit
	Rental Fee – Assembly Hall & Station 91 Conference Room:		
	Up to 3 hours:		
12/2007	Resident	$50.00	per event
12/2007	Non-Resident	$100.00	per event
12/2007	More than 3 hours	$25.00	per hour
01/2013	Audio visual assistance	$50.00	per hour
Reimbursement Fees for Services			
04/1998	Time	Cost of staff used (Salaries & Benefits), plus 10% administrative fee	per hour
04/1998	Equipment	Rates determined by Federal Emergency Management Agency (FEMA)	various
Refer to the FEMA schedule of equipment rates for the rates used to calculate the fee for the use of Village equipment. This schedule can be found at https://www.fema.gov/schedule-equipment-rates.			

VILLAGE OF PINEHURST
FEES AND CHARGES SCHEDULE
EFFECTIVE JULY 1, 2020

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FIRE:

Council Adopted Date	Description	Fee/Charge	Unit
Inspection (Non-Residential)			
10/2001	Initial Inspection	No Charge	
02/2020	Re-Inspection with all violations corrected	~~No Charge~~	
02/2020	Re-Inspection with violations remaining		
	1st Re-Inspection	$50.00	per inspection
	2nd Re-Inspection	$100.00	per inspection
	3rd and Subsequent Re-Inspection	$250.00	per inspection
Fire Prevention Permits The fees set forth in this section are fixed for the issuance of the permits required by the Fire Prevention Code.			
01/2015	Installation/Additions to Alarm or Sprinkler Systems	$100.00	first 100 heads/devices $0.50 per additional device
10/2001	Installation or Removal of AGST (Above Ground Storage Tanks) or UGST (Underground Storage Tanks)	$50.00	per permit
10/2001	Fireworks Display	$50.00	per permit
10/2001	Any Other Permits Required but not Listed Above	$25.00	per permit
Fire Service: Hours for staff and equipment for non-village sponsored events will be billed at the established rate documented in the Administration section of the Fees and Charges Schedule.			

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VILLAGE OF PINEHURST
FEES AND CHARGES SCHEDULE
EFFECTIVE JULY 1, 2020

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INFORMATION TECHNOLOGY (IT):

Council Adopted Date	Description	Fee/Charge	Unit
Media Charges			
12/2009	CD/DVD	$1.00	per disk
Source Charges			
12/2009	Customized GIS Color Maps	$50.00 plus cost of map	per hour, one hour minimum
12/2009	Data Analysis and Conversion	$50.00 plus cost of media	per hour, one hour minimum
Color Orthos GIS Maps			
12/2009	Copy of already created map up to 8.5 x 11	$2.00	per map
12/2009	Copy of already created map up to 11 x 17	$6.00	per map
12/2009	Copy of already created map up to 17 x 22	$10.00	per map
12/2009	Copy of already created map up to 22 x 34	$12.00	per map
12/2009	Copy of already created map up to 34 x 44	$20.00	per map
12/2009	Copy of already created ORTHO map up to 36 x 48	$50.00	per map

VILLAGE OF PINEHURST
FEES AND CHARGES SCHEDULE
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PLANNING AND INSPECTIONS:

		Planning Fee		Inspection Fee	
Council Adopted Date	Description	Fee/ Charge	Unit	Fee/ Charge	Unit
	Amendments				
02/2019	Zoning Text Amendment (PDO)	$500	per application		
02/2019	Zoning Map (Rezoning)	$1,300	per application		
02/2019	Zoning Map (Conditional Rezoning)	$5,000	per application		
02/2019	Comprehensive Plan Amendment	$750	per application		
	Board of Adjustment Fees				
02/2019	Appeal (50% is refunded if appeal is successful)	$1,000	per application		
02/2019	Variance	$500	per application		
	Certificates of Appropriateness (Historic District)				
02/2019	Certificate of Appropriateness (COA) - Major	$500	per application		
02/2019	Certificate of Appropriateness (COA) - Minor	$100	per application		
	Final Plats				
02/2019	Final Plat - Major	$325	per application		
02/2019	Final Plat - Minor	$50	per application		
	Site Plans (Commercial and Multi-Family)				
02/2020	General Concept Plan	$2,900	per permit		
02/2019	Site Plan - Major (>= 2 acres)	$4,000	per permit		
02/2020	Site Plan - Minor (< 2 acres)	$2,100	per permit		
	Special Use Permit				
02/2019	Special Use	$700	per application		
	Subdivisions of Land				
02/2019	Subdivision - Major	$4,500	per permit		
02/2019	Subdivision - Minor	$1,400	per permit		
02/2019	Subdivision - Exempt	$50	per permit		
	Commercial Building Permits				
02/2019	Commercial Addition	$1,200	per permit	$0.59	per square foot (sf)
02/2019	Commercial Alteration	$100	per permit	$0.59	per square foot (sf)
02/2019	Commercial New	$4,100	per permit	$0.59	per square foot (sf)
	Demolition/Relocation Permits				
02/2019	Commercial Demolition	$205	per permit	$170	per permit
02/2019	Multi-Family Demolition	$200	per permit	$175	per permit
02/2019	Residential Demolition	$50	per permit	$150	per permit
	Grading/Clearing Permit				
02/2019	Grading/Clearing Permit (Required for any new construction)	$40	per permit	$110	per permit
	Multi-Family Building Permits				
02/2019	Multi-Family Addition	$1,200	per permit	$0.59	per square foot (sf)
02/2019	Multi-Family Alteration	$100	per permit	$0.59	per square foot (sf)
02/2019	Multi-Family New	$4,100	per permit	$0.59	per square foot (sf)

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FEES AND CHARGES SCHEDULE
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PLANNING AND INSPECTIONS (continued):

		Planning Fee		Inspection Fee	
Council Adopted Date	Description	Fee/ Charge	Unit	Fee/ Charge	Unit
	Pools and Spas				
02/2019	Pool/Spa - Commercial	$380	per permit	$170	per permit
02/2019	Pool/Spa - Residential	$65	per permit	$110	per permit
	Re-Roof (>$15,000)				
02/2019	Re-Roof - Commercial	$40	per permit	$110	per permit
02/2019	Re-Roof - Residential	$40	per permit	$60	per permit
	Residential Building Permits				
02/2019	Residential Addition	$175	per permit	$0.17	per square foot (sf)
02/2019	Residential Alteration	$175	per permit	$0.17	per square foot (sf)
02/2019	Residential New	$330	per permit	$0.17	per square foot (sf)
03/2004	Residential New - Homeowners Recovery Fee	$10	per permit		
	Single Trade Permits - Commercial/Multi-Family				
02/2019	Commercial/Multi-Family Electrical	$40	per permit	$60	per permit
02/2019	Commercial/Multi-Family Mechanical	$40	per permit	$60	per permit
02/2019	Commercial/Multi-Family Plumbing	$40	per permit	$60	per permit
	Single Trade Permits - Residential				
02/2019	Residential Electrical	$40	per permit	$40	per permit
02/2019	Residential Mechanical	$40	per permit	$40	per permit
02/2019	Residential Plumbing	$40	per permit	$40	per permit
	Manufactured/Modular Units				
02/2019	Manufactured/Modular Units - Commercial	$100	per permit	$150	per unit
02/2019	Manufactured/Modular Units - Residential	$100	per permit	$100	per unit
	Accessory Structures				
02/2019	Accessory Structures - Commercial	$200	per permit	$0.59/sf	per square foot (sf)
02/2019	Accessory Structures - Residential	$175	per permit	$0.17/sf	per square foot (sf)
03/2004	Accessory Structures - No Dimension > 12 ft.	$50	per permit		
	Other Permits				
02/2019	ABC Permit	$50	per permit	$100	per permit
02/2019	Beekeeping	$25	per permit		
02/2019	Decks and Patios	$100	per permit	$50	per permit
02/2019	Docks & Bulkheads	$100	per permit	$50	per permit
02/2019	Driveway	$25	per permit	$75	per permit
02/2019	Fence, Wall, or Column	$125	per permit	$50	per permit
02/2019	Floodplain Development	$200	per permit		
02/2019	Home Health & Day Care	$50	per permit	$100	per permit
03/2004	Home Occupation	$50	per permit		
02/2019	Mobile Food Vendor	$25	per permit		

VILLAGE OF PINEHURST
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PLANNING AND INSPECTIONS (continued):

		Planning Fee		Inspection Fee	
Council Adopted Date	Description	Fee/ Charge	Unit	Fee/ Charge	Unit
	Other Permits (continued)				
02/2019	Propane Tank	$50	per permit	$50	per permit
02/2020	Right of Way Use - Residential	No Charge	per permit		
02/2020	Right of Way Use - Commercial	$50	per permit		
02/2019	Seasonal Pool	$25	per permit		
02/2019	Sign - Permanent	$225	per permit	$50	per permit
02/2019	Solar Permit	$45	per permit	$55	per permit
02/2019	Temporary Use	$250	per permit		
02/2019	Tent (Inspection fee waived for horse show tents)	$65	per permit	$110	per permit
02/2019	Zoning Use	$50	per permit		
	Other Fees				
02/2019	Annexation	No Charge	per petition		
02/2019	Compliance or Re-Inspection Fee			$100	per inspection
02/2019	Encroachment Agreement	$200	per agreement		
02/2019	Modification to Prior Approval	$200	per application		
02/2019	Plan Re-Review Fee (3rd and subsequent reviews)	$500	per review		
02/2019	Pre-Application Meeting	No Charge	per meeting		
02/2019	Time Extension	$50	per application		
02/2019	Zoning Certification Letter	$50	per letter		
	Penalties/Violations				
03/2004	Lift a STOP WORK ORDER			$100	per STOP WORK ORDER
03/2004	Work performed without a permit	Double fee	per permit		

All permitting and inspection fees for residential repairs made under the Habitat for Humanity Repair Program are waived.

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VILLAGE OF PINEHURST
FEES AND CHARGES SCHEDULE
EFFECTIVE JULY 1, 2020

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POLICE:

Council Adopted Date	Description	Fee/Charge	Unit
Miscellaneous Fees			
	Parking Ticket:		
12/2004	Overtime Violation	$5.00	per ticket
12/2004	Other Parking Violations	$10.00	per ticket
05/2009	Door-To-Door Peddling, Soliciting, Canvassing Permit	$10.00	per application
05/2009	Door-To-Door Peddling, Soliciting, Canvassing Special Permit	No Charge	per application
12/2009	Precious Metals Dealer Permit	$180.00	per application
12/2009	Precious Metals Registered Employee	$10.00 $3.00	initial application per employee annual renewal per employee
12/2009	Precious Metals Special Occasion Permit	$180.00	per application

PUBLIC SERVICES – SOLID WASTE:

Council Adopted Date	Description	Fee/Charge	Unit
Miscellaneous Fees Each single-family residence will be issued one refuse cart and may request one recycling cart and one yard debris cart free of charge. Each single-family residence may also purchase a maximum of one additional refuse, recycling, and/or yard debris cart for residential use which will be collected at no additional charge.			
	Refuse:		
01/2014	48 Gallon Cart	$48.00	per additional cart
01/2014	64 Gallon Cart	$50.00	
01/2014	96 Gallon Cart	$55.00	
	Recycle:		
01/2016	48 Gallon Cart	$48.00	per additional cart
01/2014	64 Gallon Cart	$50.00	
01/2014	96 Gallon Cart	$55.00	
	Yard Debris:		
01/2016	48 Gallon Cart	$48.00	per additional cart
01/2016	95 Gallon Cart	$55.00	

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FEES AND CHARGES SCHEDULE
EFFECTIVE JULY 1, 2020

Deleted: NOVEMBER 1, 2019

RECREATION – FAIR BARN:

Council Adopted Date	Description	Fee/Charge	Unit
Facility Rental			
	Fair Barn can be rented under the following two options: the applicable base fee plus a package rate for all amenities or, for renters who use only tables and chairs, the applicable base fee plus a per table/chair fee. If any amenity is requested, other than tables and chairs, the package rate applies. Non-profits will only be charged the applicable base fee and may use all Fair Barn amenities.		
02/2020	**Base Fee Full Day (14 hours or less) *:** Resident Non-Resident Non-Profit** Commercial	 $1,575.00 $1,950.00 $1,200.00 $2,200.00	 per day
02/2020	**Base Fee Weekday (8 hours or less) *:** Resident Non-Resident Non-Profit** Commercial **(14 hours or less) *:** Commercial	 $950.00 $1,200.00 $700.00 $1,350.00 $1,925.00	 per day
09/2013	Corporate Meeting	$785.00 $485.00	greater than 4 hours less than 4 hours
10/2018	**Outdoor Lawn:** Resident/Non-Profit** Non-Resident/Commercial	 $250.00 $325.00	 per day
***Weekend rental is for Friday – Sunday for a 14 hour rental period. Weekday rental is for Monday-Thursday only within the specified time frame.** ****See Non-Profit definition on Page 10.**			
Special Use			
12/2003	Base Fee	Determined with the approval of the Parks and Recreation Director	
Other Fees			
02/2020	**Package Rate** (Includes all amenities)	$2,000.00	per event plus applicable base fee
02/2019	Cancellation (90 days or less)	80% of deposit retained	per deposit
02/2019	Cancellation (91 days or more)	60% of deposit retained	per deposit
02/2020	Chairs (includes set-up)	$6.00	per chair

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Other Facility Rental Fees¶

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VILLAGE OF PINEHURST
FEES AND CHARGES SCHEDULE
EFFECTIVE JULY 1, 2020

Deleted: NOVEMBER 1, 2019

RECREATION – FAIR BARN (continued):

Council Adopted Date	Description	Fee/Charge	Unit
02/2019	Deposit (Security/Damage): Non-Profit* (full day or weekday) Full Day (excluding non-profits) Weekday (excluding non-profits)	 $750.00 $1,250.00 $1,000.00	 per event
09/2013	Corporate Meeting Deposit	$250.00	per event
01/2015	Holiday Premium **	$375.00	per day
02/2019	Prohibited Items (deducted from deposit)	$500.00	per event
12/2007	Tables (includes set-up)	$9.00	per table

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* See Non-Profit definition below.
** Holiday Premium applies to the following holidays: New Year's Eve, New Year's Day, Martin Luther King Day, Good Friday, Easter Sunday, Memorial Day, July 4, Labor Day, Thanksgiving Day, Christmas Eve and Christmas Day.

Fair Barn Fees and Charges Definition

	Categories of Renters:
12/2003	Resident: Non-commercial, private individual that resides or owns property within the corporate limits of the Village of Pinehurst.
12/2003	Non-Resident: Non-commercial, private individual that does not own property within the corporate limits of the Village of Pinehurst.
12/2003	Non-Profit: Any organization assigned an IRS tax status of 501(c)3, (c)4, (c)5, (c)6 or (c)7 with a physical location or offices located within Moore County, NC.
12/2003	Commercial: Any individual, sole proprietorship, corporation, business or other entity that does not qualify under any other renter category.
07/2017	Corporate Meeting: Any Commercial or Non-Profit renter using the facility Monday through Thursday between the hours of 8:00 AM and 5:00 PM. Rates are inclusive of all amenities such as tables and chairs charged under Other Fees in this Schedule.

The Village of Pinehurst reserves the right to define the renter category based on the usage.

VILLAGE OF PINEHURST
FEES AND CHARGES SCHEDULE
EFFECTIVE JULY 1, 2020

Deleted: NOVEMBER 1, 2019

RECREATION – FAIR BARN (continued):

Council Adopted Date	Description	Fee/Charge	Unit
Other Definitions			
12/2003	Deposit: Amount due in advance to secure reservation of date, adequate clean up following the event and to recover any and all damage costs to the facility. Cancellation of an event results in forfeiture of the deposit per the Fee Schedule.		
07/2017	Base Fee: Minimum charge paid by all renters of the Fair Barn. Base fee must be paid in full at least ten business days prior to rental. The Weekday rate applies to any single event that occupies the facility for one day but does not apply to any event held on consecutive days or on Holidays. The Weekday rate applies to any one (1) day rental held on Monday through Thursday, which lasts no more than 8 hours, and rental must be completed and properly cleaned by 8:00 p.m. This time period must include all preparations for caterers, florists, exhibit setup, decorating, etc. and clean up after the event. Weekday rentals that go beyond the specified closing time of 8:00 p.m. will be billed an additional amount equal to the applicable Full Day rate.		
07/2017	Other Fees: Charges for additional services or equipment provided by the Fair Barn. All other fees associated with a rental must be paid in full at least ten business days prior to rental.		
12/2003	Sponsored/Co-Sponsored: Events presented by, or coordinated with, the Village of Pinehurst per the "Village Sponsorship of Events" policy.		
12/2003	Special Use: An event or activity, not sponsored or co-sponsored by the Village of Pinehurst, that, due to its size, scope, timing or other unusual characteristic or requirement, that qualifies as being beyond what is considered a normal and customary use of the facility. Criteria to determine if an event qualifies as a special use may include factors such as number of participants/spectators, economic factors such as estimated revenues and expenses, nature and type of event and extent of work required by the Village Staff that is above and beyond what is normal and customary. Examples of events that may qualify as special use are functions associated with other major events, athletic events, special events held on Track grounds generating a minimum of $7,500 in revenue, special attractions and/or demonstrations.		

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Fair Barn Fees and Charges Definition¶

VILLAGE OF PINEHURST
FEES AND CHARGES SCHEDULE
EFFECTIVE JULY 1, 2020

Deleted: NOVEMBER 1, 2019

RECREATION – HARNESS TRACK:

Council Adopted Date	Description	Fee/Charge	Unit
Ground Use			
02/2020	One Infield - without Show Rings	$155.00	per day
02/2020	One Infield – with Show Rings	$260.00	per day
02/2020	Two Infields – without Show Rings	$310.00	per day
02/2020	Two Infields – with Show Rings	$360.00	per day
07/2017	Special Event Use – One Infield Special Event Use – Two Infields	$600.00 $1,200.00	per day per day
Deposits			
01/2004	Grounds Use Clean Up	$150.00	per rental
01/2004	Show Office Use Clean Up	$50.00	per rental
01/2007	Stall Reservation	$100.00	per stall
Standardbred Training (Stall Rental)			
02/2020	Full Season	$955.00	per stall
02/2020	Monthly	$270.00	per stall
02/2020	Partial – Per Day Prorated	$9.00	per stall/per day
Standardbred Training (Other Fees)			
02/2020	Grooms Quarters - Improved	$212.00	per month
02/2020	Grooms Quarters - Unimproved	$74.00	per month
07/2015	Grooms Quarters - Prorated	$7.00	per day
01/2013	Grooms Quarters Cleaning Fee	$50.00	per room
02/2020	Additional Occupant	$62.00	per month
02/2009	Manure Pile Removal	$25.00	per pile
Horse Shows			
01/2001	Manure Pile Removal	$25.00	per pile
12/2009 01/2011	**Impact Fee:** Temporary Stalls Horse not using a stall	 $10.00 $10.00	 per stall, per show per day, per horse
02/2020	Paddock Fee	$26.00	per paddock per show

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VILLAGE OF PINEHURST
FEES AND CHARGES SCHEDULE
EFFECTIVE JULY 1, 2020

Deleted: NOVEMBER 1, 2019

RECREATION – HARNESS TRACK (continued):

Council Adopted Date	Description	Fee/Charge	Unit
Horse Shows (continued)			
01/2015	Stall Clean Out	$10.00	per stall
02/2020	Vendor/Exhibitor Fee	$26.00	per vendor/exhibitor
Stall Rental Rates are per stall, per weekend, max of 3 nights			
02/2020	Stall Rental (less than 100)	$41.00	
02/2020	Stall Rental (more than 100)	$36.00	
02/2020	Tack Stall Rental	$36.00	
01/2013	Additional Stall Nights over 3 Nights	$15.00	per stall, per night
Other Fees			
01/1997	Admission/Parking Charge (does not apply to non-profit rentals)	10% of gate, if admission/parking is charged	
07/2015	Oversize Vehicle Parking (RV)	$35.00	per night (maximum stay of 7 days)

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RECREATION – HARNESS TRACK (continued):

Council Adopted Date	
Harness Track Fees and Charges Definitions	
01/2012	Ground Use Fee: To be charged to all individuals or groups who wish to reserve and use the Harness Track grounds. The Village of Pinehurst does not charge Ground Use Fees for general use by the public such as walking, golfing, etc.; Standardbred training; and Resort stable usage. Sponsored/co-sponsored activities by the Village with outside entities will negotiate a usage fee per the discretion of the Parks and Recreation Director. Set up and cleanup is part of the rental time period and is the sole responsibility of the renting individual or group. Priority for rentals will be given to individuals or groups requesting use of the Show Rings.
01/1997	Clean Up Deposit: The Village requires all renters of the Harness Track grounds or any office to be used as the Show Office to supply a deposit. The Village of Pinehurst based on whether the facility is left clean by the user may retain all, a portion of, or none of the deposit.
01/2011	Standardbred Fee: Standardbred fees are charged according to the Fee Schedule. Improved Grooms Quarters refer to rooms with direct access to a combination of water/sewer and heat system. Un-Improved Grooms Quarters refer to rooms without access to water/sewer and heating. The Standardbred season is defined as the period from October 15 – May 1. Priority for stall reservations will be given to Full Season stall rentals. Monthly Stall rentals will be available on a first come, first served basis after all Full Season stalls have been assigned. Payments received in full, in advance or upon arrival for all Full Season stalls, will receive a 5% discount.
01/2014	Horse Shows: Horse Shows are charged the Ground Use Fee plus all other applicable charges listed in the Fee Schedule. Overtime hours for staff will be billed at the established rate as per the Village's Service Fee Policy. Fees related to inspections of tents will be waived for all horse shows held on the grounds.
01/1997	Other: Tack Shop, Track Restaurant, and Barn 19 each have their own lease agreements, which are renewed annually with an adjustment according to the Consumer Price Index (CPI).
07/2017	Special Event Use: To be charged to all individuals or groups who wish to reserve and use the Harness Track grounds for any event or activity not sponsored/co-sponsored by the Village. Examples could include concerts, car shows, large gatherings that will have a significant impact on the facility. Set up and cleanup is part of the rental time period and is the sole responsibility of the renting individual or group.

VILLAGE OF PINEHURST
FEES AND CHARGES SCHEDULE
EFFECTIVE JULY 1, 2020

Deleted: NOVEMBER 1, 2019

RECREATION – PARKS and RECREATION:

Council Adopted Date	Description	Fee/Charge	Unit
Memberships/Classes/Programs The fee for all Parks and Recreation programs, events, leagues and athletic events is the same regardless of the age of the participant unless specified otherwise in the Fee Schedule. No Pinehurst resident youth will be denied participation based on their ability to pay. The registration fee may be prorated by the Parks and Recreation Director for participants who wish to attend after a class has started. Memberships will not be prorated.			
02/2020	Non-Resident Family Membership	Membership cost is $60. The membership is valid for one year beginning on January 1st It entitles every member of the family (Parents/Children) to register at the Resident rate for all Athletic Events, Athletic Leagues, Classes and Programs.	
09/2019	Open Gym Membership – Individual Resident Non-Resident	 $15.00 $30.00	 per 6 months per 6 months
09/2019	Open Gym Membership – Family (2 or more members) Resident Non-Resident	 $30.00 $60.00	 per 6 months per 6 months
07/2017	Resident – Classes/Programs	$10.00 plus direct costs	per participant
12/2008	Non-Resident – Classes/Programs	Two times resident fee	per participant
01/2016	Outside Group Programs	Outside groups using Village facilities to conduct programs or classes approved by the Village Parks & Recreation Department will remit 10% of all fees collected. There will be no charge for the use of the facilities.	
09/2019	Late Pickup Fee Resident/Non-Resident	$1.00	per minute
Athletic Events The athletic events fee may be waived for youth at the discretion of the Parks and Recreation Director.			
01/1997	Team Fee (Resident and Non-Resident)	$20.00 plus direct costs	per team
01/1997 01/2011	**Individual Fee:** Resident Non-Resident	 $5.00 plus direct costs Two times the resident fee	 per individual per individual

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VILLAGE OF PINEHURST
FEES AND CHARGES SCHEDULE
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Deleted: NOVEMBER 1, 2019

RECREATION – PARKS and RECREATION (continued):

Council Adopted Date	Description	Fee/Charge	Unit
Athletic Leagues			
	Team Fee:		
01/1997	Resident	$40.00 plus direct costs	per team
12/2008	Non-Resident	$40.00 plus direct costs plus $20.00 per non-resident on roster	per team
Youth Day Camps The weekly rates for Youth Day Camps will be calculated and published in the Spring/Summer Program Guide. The deposit will be applied to the weekly rate and the balance of each week reserved is due one week prior to the start of each session. The registration fee may be prorated by the Parks and Recreation Director for participants who wish to attend after a class has started.			
06/2013	Resident	$10.00 plus direct costs	per participant
12/2008	Non-Resident	One and a half times the resident fee	per participant
12/2007	Deposit	$25.00	per week reserved
General Fees The following fees may apply to all Parks and Recreation Facility Rental unless stated otherwise in the Fees and Charges Schedule.			
06/2013	Admission Charged (does not apply to non-profit rentals)	10%	gross sales
06/2013	Chairs-(only available on site)	$1.50 set up by renter $3.00 set up by Village staff	per chair
06/2013	Tables-on site	$4.50 set up by renter $9.00 set up by Village staff	per table
01/2016	Tables-off site (limited quantities)	$4.50 Resident $9.00 Non-Resident	per table
06/2013	Vendor/Exhibitor	$25.00	per vendor/exhibitor
07/2018	Food Vendor	$75.00	per vendor
07/2018	Alcohol Vendor	$400.00	per vendor

VILLAGE OF PINEHURST
FEES AND CHARGES SCHEDULE
EFFECTIVE JULY 1, 2020

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RECREATION – PARKS and RECREATION (continued):

Council Adopted Date	Description	Fee/Charge	Unit
General Fees (continued)			
06/2013	Sound System	$50.00	per event
12/2008	Overnight Parking(Resident and Non-Resident	$2.00	per car per night
Rental Fees for Use of Village Parks			
01/2012	Facility Rental Supervisor	$25.00 $10.00	first two hours each additional hour
06/2013	**Athletic Facilities:** Resident/Non-Profit	 $15.00 $30.00	 per hour without lights per hour with lights
07/2017	Non-Resident	$30.00 $60.00	per hour without lights per hour with lights
12/2008	Bleachers (Resident and Non-Resident)	$25.00	per bleacher per day
07/2017	**Park Picnic Shelters:** Resident/Non-Profit	 $30.00 $15.00	 first three hours each additional hour
07/2017	Non-Resident	$60.00 $15.00	first three hours each additional hour
Special Event Permits			
01/2015	Application Fee	$50.00	per event
01/2015	Late Application Fee	$25.00	per event
01/2015	Bleachers	$50.00	per unit
01/2015	Greenway Trail Use	$50.00	per event
01/2015	Post Event Clean Up	$100.00	per event
01/2015	Street Closure	$50.00	per barricade point
01/2015	On-site Staffing (three hour minimum)	Duration and number of staff needed will be determined by Parks and Recreation Director based on size and scope of event. Hourly rates will vary for staff scheduled to work an event.	

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RECREATION – PARKS and RECREATION (continued):

Council Adopted Date	Description	Fee/Charge	Unit
	Rental Fees for Use of Arboretum and Tufts Park Rental fees and deposit requirements apply to individual, groups and non-profit organizations based on the location of principal operating office/residence. The deposit is due in advance to secure reservation of the date, to ensure adequate clean up following the event and to recover any and all damage costs to the grounds. Cancellation of an event results in forfeiture of all or a part of the deposit (90 days or less 100% of the deposit will be retained, 91 days or more 50% of the deposit will be retained). Deposits are refundable if grounds are properly cleaned by the user following the event and no damage to the grounds has occurred. **Arboretum Lawn** The Arboretum lawn is divided into three separate areas available for rent. The Pergola Garden is adjacent to the Assembly Hall, Joyce's Meadow is the large field below the Pergola Garden and the Magnolia Lawn is between the Entrance Structure and Overlook near the intersection of McCaskill and Magnolia Roads. **If more than one amenity is requested to be used, the package rate will apply per day.**		
	Timmel Pavilion Only (includes tables and chairs)		
01/2015	**Pavilion rental (5 hour maximum):** Resident Non-Resident Resident and Non-Resident	 $180.00 $240.00 $40.00	 first three hours first three hours each additional hour
07/2018	**Pavilion rental (5 hour maximum) Discounted rate if booked within 72 hours of use:** Resident Non-Resident Resident and Non-Resident	 $60.00 $120.00 $30.00	 first three hours first three hours each additional hour
07/2017	**Pavilion rental (full day):** Resident Non-Resident	 $750.00 $1,000.00	 per day per day
	Grounds Only (includes tables and chairs)		
07/2017	**Pergola Garden:** Resident Non-Resident	 $500.00 $650.00	 per day
07/2017	**Magnolia Lawn:** Resident Non-Resident	 $500.00 $650.00	 per day

VILLAGE OF PINEHURST
FEES AND CHARGES SCHEDULE
EFFECTIVE JULY 1, 2020

Deleted: NOVEMBER 1, 2019

RECREATION – PARKS and RECREATION (continued):

Council Adopted Date	Description	Fee/Charge	Unit
Rental Fees for Use of Arboretum and Tufts Park (continued)			
Grounds Only (includes tables and chairs) (continued)			
01/2015	**Joyce's Meadow:** Resident Non-Resident	 $600.00 $775.00	per day
01/2015	**All Grounds:** Resident Non-Resident	 $775.00 $1,000.00	per day
Grounds & Pavilion Rental (includes tables and chairs)			
07/2017	**Pergola Garden & Timmel Pavilion:** Resident Non-Resident	 $1,100.00 $1,400.00	per day
07/2017	**Magnolia Lawn & Timmel Pavilion:** Resident Non-Resident	 $1,100.00 $1,400.00	per day
07/2017	**Joyce's Meadow & Timmel Pavilion:** Resident Non-Resident	 $1,100.00 $1,400.00	per day
07/2017	**All Grounds & Timmel Pavilion:** Resident Non-Resident	 $1,500.00 $1,800.00	per day
Staff			
01/2015	Set up/Breakdown crew for tables and chairs	$200.00	per event
Deposit			
01/2015	Timmel Pavilion Only Deposit	$100.00	per event
07/2018	Multiple Amenities/Venues Deposit	$200.00	per event

VILLAGE OF PINEHURST
FEES AND CHARGES SCHEDULE
EFFECTIVE JULY 1, 2020

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RECREATION – PARKS and RECREATION (continued):

Council Adopted Date	Description	Fee/Charge	Unit
Tufts Memorial Park			
06/2013	Deposit	$100.00	per event
06/2013	Resident	$250.00	per day
01/2015	Non-Resident	$325.00	per day
Special Events At the discretion of the Parks and Recreation Director, a fee may be established for special events based on direct costs.			
01/1997	Resident and Non-Resident	No charge	per participant
Workshops			
01/1997	Resident	$5.00	per participant
12/2008	Non-Resident	Two times the resident fee	per participant
Trips			
01/1997	**Using Non-Village Owned Vehicle:** Resident	$5.00 plus direct costs	per participant
01/1997	Non Resident	$10.00 plus direct costs	per participant
01/1997	**Using Village Owned Vehicle:** Resident	$5.00 plus direct costs and IRS mileage rate	per participant
01/1997	Non-Resident	$10.00 plus direct costs and IRS mileage rate	per participant

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RECREATION – PARKS AND RECREATION (continued):

Council Adopted Date	Description	Fee/Charge	Unit
	Rental Fees for Use of Community Center		
	Rental fees and deposit requirements apply to individuals, groups and non-profit organizations based on the location of principal operating office/residence.		
	The deposit is due in advance to secure reservation of the date, to ensure adequate clean up following the event and to recover any and all damage costs to the facility. Cancellation of an event results in forfeiture of all or a part of the deposit (14 days or less 100% of the deposit will be retained, 15 days or more 100% of the deposit will be refunded). Deposits are refundable if facility is properly cleaned by the user following the event and no damage to the facility has occurred.		
	If more than one amenity is requested to be used, the package rate will apply per day.		
	All kitchen rentals require additional kitchen cleaning fee as noted below.		
	Weekend rental is for Friday – Sunday. Weekday rental is for Monday – Thursday.		
	Community Center Facility Rentals:		
09/2019	**Multi-Purpose Room:**		
	Resident - Weekday	$80.00	first two hours
	Resident - Weekend	$100.00	first two hours
	Non-Resident - Weekday	$160.00	first two hours
	Non- Resident - Weekend	$200.00	first two hours
	Additional Hourly Rate	$40.00	each additional hour
09/2019	**Multi-Purpose Room/Kitchen:**		
	Resident - Weekday	$110.00	first two hours
	Resident - Weekend	$140.00	first two hours
	Non-Resident - Weekday	$220.00	first two hours
	Non- Resident - Weekend	$280.00	first two hours
	Additional Hourly Rate	$55.00	each additional hour
09/2019	**Gymnasium:**		
	Resident - Weekday	$170.00	first two hours
	Resident - Weekend	$215.00	first two hours
	Non-Resident - Weekday	$340.00	first two hours
	Non-Resident - Weekend	$430.00	first two hours
	Additional Hourly Rate	$85.00	each additional hour
09/2019	**Gymnasium/Multi-Purpose Room:**		
	Resident - Weekday	$225.00	first two hours
	Resident - Weekend	$280.00	first two hours
	Non-Resident - Weekday	$450.00	first two hours
	Non-Resident - Weekend	$560.00	first two hours
	Additional Hourly Rate	$115.00	each additional hour

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RECREATION – PARKS and RECREATION (continued):

Council Adopted Date	Description	Fee/Charge	Unit
Community Center Facility Rentals (continued)			
09/2019	**Gymnasium/Multi-Purpose Room/ Kitchen:**		
	Resident - Weekday	$260.00	first two hours
	Resident - Weekend	$325.00	first two hours
	Non-Resident - Weekday	$520.00	first two hours
	Non-Resident - Weekend	$650.00	first two hours
	Additional Hourly Rate	$130.00	each additional hour
Tournaments:			
09/2019	**Gymnasium:**		
	Resident - Weekday	$680.00	per day
	Resident - Weekend	$850.00	per day
	Non-Resident - Weekday	$1,360.00	per day
	Non-Resident - Weekend	$1,700.00	per day
09/2019	**Gymnasium/Multi-Purpose Room:**		
	Resident - Weekday	$900.00	per day
	Resident - Weekend	$1,125.00	per day
	Non-Resident - Weekday	$1,800.00	per day
	Non-Resident - Weekend	$2,250.00	per day
09/2019	**Gymnasium/Multi-Purpose Room/Kitchen:**		
	Resident - Weekday	$1,040.00	per day
	Resident - Weekend	$1,300.00	per day
	Non-Resident - Weekday	$2,080.00	per day
	Non-Resident - Weekend	$2,600.00	per day
09/2019	Kitchen Cleaning Fee	$50.00	per kitchen rental
Deposits			
09/2019	Multi-Purpose Room	$75.00	per event
09/2019	Gymnasium	$75.00	per event
09/2019	Tournaments	$225.00	per event

VILLAGE OF PINEHURST
FEES AND CHARGES SCHEDULE
EFFECTIVE JULY 1, 2020

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RECREATION – PARKS and RECREATION (continued):

Council Adopted Date	
Parks and Recreation Fees and Charges Definitions In circumstances where demand is expected to exceed supply for classes and programs, Pinehurst residents will receive priority in registration by the establishment of advance registration dates open to Pinehurst residents only. Participants must live, own property, work, or go to school in Moore County. The parent(s) of youth participants must live, own property, work, or go to school in Moore County.	
01/1997	Athletic Events: Sport related programs that are held infrequently and last less than five consecutive days and/or are not limited to a minimum or a maximum number of participants (provided there are no facility or logistical limitations).
01/1997	Athletic Leagues: Organized sport related programs that encompass a certain number of teams.
01/1997	Classes: Programs that require more than one meeting time to complete.
12/2007	Day Camp Deposit: Amount due at registration to secure slot for each participant, per session. Deposit is non-refundable.
01/1997	Facility Rental: Fee charged for the use of Village owned property.
01/2012	Facility Supervisor: A person employed by the Parks and Recreation department who is responsible for opening a facility for rental, providing necessary equipment, and locking facility at the conclusion of rental.
01/1997	Indigent Youth: Child under the age of 18 and still enrolled in school who, or whose parents or guardian, are receiving governmental financial assistance.
07/2016	Non-Profit: Any organization assigned an IRS tax status of 501(c)3, (c)4, (c)5, (c)6 or (c)7 with a physical location or offices located within Moore County, NC.
01/1997	Non-Resident: A person who does not reside inside the Village limits of Pinehurst nor who, or whose parents or guardian, pays Village of Pinehurst property taxes.
01/1997	Resident: A person who resides inside the Village limits of Pinehurst or whose parents or guardian, pays Village of Pinehurst Property taxes.
01/1997	Special Events: Programs that are held infrequently, last less than five consecutive days and/or are not limited to a minimum or a maximum number of participants (provided there is not facility or logistical limitations).
01/1997	Trips: Organized travel for a specific purpose.
01/1997	Workshops: One-day programs that are limited to a set minimum and maximum.

Deleted: NOVEMBER 1, 2019

RECREATION – PARKS and RECREATION (continued):

Council Adopted Date	
02/2019	**Refund Policy**

Purpose

To adopt a fair and equitable refund policy for all fee based classes, programs, and leagues that allows for sufficient cancellation time for programs with participant deficits.

Coverage

This policy, upon adoption by the Village Council, shall be applicable to all individuals registered in fee based programs conducted by the Parks and Recreation Department until such time as it is altered, modified, or rescinded by the Village Council.

Policy

If the department cancels a program, class, activity, or facility reservation, a FULL refund will be issued in the form of a check within two (2) weeks.

Once a person or team has registered for a program, class, activity, or league, or has reserved a facility or equipment, NO REFUNDS will be issued to that person or team UNLESS the department receives a request in writing five (5) working days prior to the first scheduled day of the program, class, activity, league action, or reservation.

When an individual registrant has cancelled under certain circumstances that qualify the individual for a refund, the refund will be equal to the amount paid by the registrant, less a $10.00 administrative fee and any non-refundable deposits that may be applicable.

When an adult athletic team has canceled under circumstances that qualify the team for a refund, the refund will be 75% of the team's registration fee. The $20 fee for non-resident team members is not refundable.

If a registrant cancels participation in a trip, a full refund, less a $10.00 administrative fee and any non-refundable deposits, will be issued if the trip is fully subscribed and the registrant's slot is filled. Otherwise, there will be no refund.

Inclement Weather Policy – Shelters and Athletic Fields

Rentals may be transferred to another available day or a refund may be given if the following occurs:

- If lights are used, notice shall be given before lights are scheduled to come on.
- If inclement weather occurs during the rental, notice shall be given as soon as a decision to cancel has been made and a partial refund/credit may be given.
- When lights are not reserved, notice shall be given within twenty four (24) hours of rental**.**

The Parks and Recreation Director will determine refunds in any special circumstance not addressed by this policy.

VILLAGE OF PINEHURST
FEES AND CHARGES SCHEDULE
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Deleted: NOVEMBER 1, 2019

VILLAGE- WIDE:

Council Adopted Date	
07/2013	

Upon approval, the fees and charges outlined in this schedule will be applied to all activities and events scheduled to occur after the effective date of the schedule. For example, a Fair Barn event booked after the approval date that will occur after the effective date will be billed at the newly established rates.

The Village Manager or designee may charge a fee not included in the fee schedule but are deemed appropriate for unique situations.

Fees for Co-Sponsored events will be determined by the Village Manager or designee.

The Village Manager or designee may waive any fee that is deemed in the best interest of the community.

VILLAGE OF PINEHURST
FEES AND CHARGES SCHEDULE
EFFECTIVE JULY 1, 2020

ADMINISTRATION:

Council Adopted Date	Description	Fee/Charge	Unit
Other Charges			
01/2016	Paper Copies	$0.10	per sheet
01/2016	Overtime Costs if overtime is needed to fulfill a public records request promptly	Actual overtime cost	per request
01/2016	Special Service Charge for public records request involving extensive use of IT resources (> 2 hours of staff time)	Actual labor cost	per request
01/2016	Golf Cart Stickers	$20.00	per cart
	Municipal Code Copies:		
03/2004	Entire Code	$0.10	per sheet
03/2004	Supplements	$1.00	per sheet
03/2004	Non-Sufficient Funds (NSF)	$35.00	per return
12/2007	Late Payment of Code Enforcement Invoices	1.5%	per month on balance unpaid after 30 days
Rental Fees for Use of Village Rooms			
	Deposit – Assembly Hall & Station 91 Conference Room:		
12/2007	Audio visual equipment is not utilized	$100.00	per event
12/2007	Audio visual equipment is utilized	$200.00	per event
	Rental Fee – Conference Room:		
	Up to 3 hours:		
12/2007	Resident	$25.00	per event
12/2007	Non-Resident	$50.00	per event
12/2007	More than 3 hours	$25.00	per hour

ADMINISTRATION (continued):

Council Adopted Date	Description	Fee/Charge	Unit
	Rental Fee – Assembly Hall & Station 91 Conference Room:		
	Up to 3 hours:		
12/2007	Resident	$50.00	per event
12/2007	Non-Resident	$100.00	per event
12/2007	More than 3 hours	$25.00	per hour
01/2013	Audio visual assistance	$50.00	per hour
Reimbursement Fees for Services			
04/1998	Time	Cost of staff used (Salaries & Benefits), plus 10% administrative fee	per hour
04/1998	Equipment	Rates determined by Federal Emergency Management Agency (FEMA)	various
Refer to the FEMA schedule of equipment rates for the rates used to calculate the fee for the use of Village equipment. This schedule can be found at https://www.fema.gov/schedule-equipment-rates.			

VILLAGE OF PINEHURST
FEES AND CHARGES SCHEDULE
EFFECTIVE JULY 1, 2020

FIRE:

Council Adopted Date	Description	Fee/Charge	Unit
Inspection (Non-Residential)			
10/2001	Initial Inspection	No Charge	
02/2020	Re-Inspection with all violations corrected	No Charge	
02/2020	Re-Inspection with violations remaining 1st Re-Inspection 2nd Re-Inspection 3rd and Subsequent Re-Inspection	 $50.00 $100.00 $250.00	 per inspection per inspection per inspection
Fire Prevention Permits The fees set forth in this section are fixed for the issuance of the permits required by the Fire Prevention Code.			
01/2015	Installation/Additions to Alarm or Sprinkler Systems	$100.00	first 100 heads/devices $0.50 per additional device
10/2001	Installation or Removal of AGST (Above Ground Storage Tanks) or UGST (Underground Storage Tanks)	$50.00	per permit
10/2001	Fireworks Display	$50.00	per permit
10/2001	Any Other Permits Required but not Listed Above	$25.00	per permit
Fire Service: Hours for staff and equipment for non-village sponsored events will be billed at the established rate documented in the Administration section of the Fees and Charges Schedule.			

VILLAGE OF PINEHURST
FEES AND CHARGES SCHEDULE
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INFORMATION TECHNOLOGY (IT):

Council Adopted Date	Description	Fee/Charge	Unit
Media Charges			
12/2009	CD/DVD	$1.00	per disk
Source Charges			
12/2009	Customized GIS Color Maps	$50.00 plus cost of map	per hour, one hour minimum
12/2009	Data Analysis and Conversion	$50.00 plus cost of media	per hour, one hour minimum
Color Orthos GIS Maps			
12/2009	Copy of already created map up to 8.5 x 11	$2.00	per map
12/2009	Copy of already created map up to 11 x 17	$6.00	per map
12/2009	Copy of already created map up to 17 x 22	$10.00	per map
12/2009	Copy of already created map up to 22 x 34	$12.00	per map
12/2009	Copy of already created map up to 34 x 44	$20.00	per map
12/2009	Copy of already created ORTHO map up to 36 x 48	$50.00	per map

VILLAGE OF PINEHURST
FEES AND CHARGES SCHEDULE
EFFECTIVE JULY 1, 2020

PLANNING AND INSPECTIONS:

		Planning Fee		Inspection Fee	
Council Adopted Date	Description	Fee/ Charge	Unit	Fee/ Charge	Unit
	Amendments				
02/2019	Zoning Text Amendment (PDO)	$500	per application		
02/2019	Zoning Map (Rezoning)	$1,300	per application		
02/2019	Zoning Map (Conditional Rezoning)	$5,000	per application		
02/2019	Comprehensive Plan Amendment	$750	per application		
	Board of Adjustment Fees				
02/2019	Appeal (50% is refunded if appeal is successful)	$1,000	per application		
02/2019	Variance	$500	per application		
	Certificates of Appropriateness (Historic District)				
02/2019	Certificate of Appropriateness (COA) - Major	$500	per application		
02/2019	Certificate of Appropriateness (COA) - Minor	$100	per application		
	Final Plats				
02/2019	Final Plat - Major	$325	per application		
02/2019	Final Plat - Minor	$50	per application		
	Site Plans (Commercial and Multi-Family)				
02/2020	General Concept Plan	$2,900	per permit		
02/2019	Site Plan - Major (>= 2 acres)	$4,000	per permit		
02/2020	Site Plan - Minor (< 2 acres)	$2,100	per permit		
	Special Use Permit				
02/2019	Special Use	$700	per application		
	Subdivisions of Land				
02/2019	Subdivision - Major	$4,500	per permit		
02/2019	Subdivision - Minor	$1,400	per permit		
02/2019	Subdivision - Exempt	$50	per permit		
	Commercial Building Permits				
02/2019	Commercial Addition	$1,200	per permit	$0.59	per square foot (sf)
02/2019	Commercial Alteration	$100	per permit	$0.59	per square foot (sf)
02/2019	Commercial New	$4,100	per permit	$0.59	per square foot (sf)
	Demolition/Relocation Permits				
02/2019	Commercial Demolition	$205	per permit	$170	per permit
02/2019	Multi-Family Demolition	$200	per permit	$175	per permit
02/2019	Residential Demolition	$50	per permit	$150	per permit
	Grading/Clearing Permit				
02/2019	Grading/Clearing Permit (Required for any new construction)	$40	per permit	$110	per permit
	Multi-Family Building Permits				
02/2019	Multi-Family Addition	$1,200	per permit	$0.59	per square foot (sf)
02/2019	Multi-Family Alteration	$100	per permit	$0.59	per square foot (sf)
02/2019	Multi-Family New	$4,100	per permit	$0.59	per square foot (sf)

VILLAGE OF PINEHURST
FEES AND CHARGES SCHEDULE
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PLANNING AND INSPECTIONS (continued):

		Planning Fee		Inspection Fee	
Council Adopted Date	Description	Fee/ Charge	Unit	Fee/ Charge	Unit
	Pools and Spas				
02/2019	Pool/Spa - Commercial	$380	per permit	$170	per permit
02/2019	Pool/Spa - Residential	$65	per permit	$110	per permit
	Re-Roof (>$15,000)				
02/2019	Re-Roof - Commercial	$40	per permit	$110	per permit
02/2019	Re-Roof - Residential	$40	per permit	$60	per permit
	Residential Building Permits				
02/2019	Residential Addition	$175	per permit	$0.17	per square foot (sf)
02/2019	Residential Alteration	$175	per permit	$0.17	per square foot (sf)
02/2019	Residential New	$330	per permit	$0.17	per square foot (sf)
03/2004	Residential New - Homeowners Recovery Fee	$10	per permit		
	Single Trade Permits - Commercial/Multi-Family				
02/2019	Commercial/Multi-Family Electrical	$40	per permit	$60	per permit
02/2019	Commercial/Multi-Family Mechanical	$40	per permit	$60	per permit
02/2019	Commercial/Multi-Family Plumbing	$40	per permit	$60	per permit
	Single Trade Permits - Residential				
02/2019	Residential Electrical	$40	per permit	$40	per permit
02/2019	Residential Mechanical	$40	per permit	$40	per permit
02/2019	Residential Plumbing	$40	per permit	$40	per permit
	Manufactured/Modular Units				
02/2019	Manufactured/Modular Units - Commercial	$100	per permit	$150	per unit
02/2019	Manufactured/Modular Units - Residential	$100	per permit	$100	per unit
	Accessory Structures				
02/2019	Accessory Structures - Commercial	$200	per permit	$0.59/sf	per square foot (sf)
02/2019	Accessory Structures - Residential	$175	per permit	$0.17/sf	per square foot (sf)
03/2004	Accessory Structures - No Dimension > 12 ft.	$50	per permit		
	Other Permits				
02/2019	ABC Permit	$50	per permit	$100	per permit
02/2019	Beekeeping	$25	per permit		
02/2019	Decks and Patios	$100	per permit	$50	per permit
02/2019	Docks & Bulkheads	$100	per permit	$50	per permit
02/2019	Driveway	$25	per permit	$75	per permit
02/2019	Fence, Wall, or Column	$125	per permit	$50	per permit
02/2019	Floodplain Development	$200	per permit		
02/2019	Home Health & Day Care	$50	per permit	$100	per permit
03/2004	Home Occupation	$50	per permit		
02/2019	Mobile Food Vendor	$25	per permit		

VILLAGE OF PINEHURST
FEES AND CHARGES SCHEDULE
EFFECTIVE JULY 1, 2020

PLANNING AND INSPECTIONS (continued):

		Planning Fee		Inspection Fee	
Council Adopted Date	Description	Fee/ Charge	Unit	Fee/ Charge	Unit
	Other Permits (continued)				
02/2019	Propane Tank	$50	per permit	$50	per permit
02/2020	Right of Way Use - Residential	No Charge	per permit		
02/2020	Right of Way Use - Commercial	$50	per permit		
02/2019	Seasonal Pool	$25	per permit		
02/2019	Sign - Permanent	$225	per permit	$50	per permit
02/2019	Solar Permit	$45	per permit	$55	per permit
02/2019	Temporary Use	$250	per permit		
02/2019	Tent (Inspection fee waived for horse show tents)	$65	per permit	$110	per permit
02/2019	Zoning Use	$50	per permit		
	Other Fees				
02/2019	Annexation	No Charge	per petition		
02/2019	Compliance or Re-Inspection Fee			$100	per inspection
02/2019	Encroachment Agreement	$200	per agreement		
02/2019	Modification to Prior Approval	$200	per application		
02/2019	Plan Re-Review Fee (3rd and subsequent reviews)	$500	per review		
02/2019	Pre-Application Meeting	No Charge	per meeting		
02/2019	Time Extension	$50	per application		
02/2019	Zoning Certification Letter	$50	per letter		
	Penalties/Violations				
03/2004	Lift a STOP WORK ORDER			$100	per STOP WORK ORDER
03/2004	Work performed without a permit	Double fee	per permit		

All permitting and inspection fees for residential repairs made under the Habitat for Humanity Repair Program are waived.

VILLAGE OF PINEHURST
FEES AND CHARGES SCHEDULE
EFFECTIVE JULY 1, 2020

POLICE:

Council Adopted Date	Description	Fee/Charge	Unit
Miscellaneous Fees			
	Parking Ticket:		
12/2004	Overtime Violation	$5.00	per ticket
12/2004	Other Parking Violations	$10.00	per ticket
05/2009	Door-To-Door Peddling, Soliciting, Canvassing Permit	$10.00	per application
05/2009	Door-To-Door Peddling, Soliciting, Canvassing Special Permit	No Charge	per application
12/2009	Precious Metals Dealer Permit	$180.00	per application
12/2009	Precious Metals Registered Employee	$10.00 $3.00	initial application per employee annual renewal per employee
12/2009	Precious Metals Special Occasion Permit	$180.00	per application

PUBLIC SERVICES – SOLID WASTE:

Council Adopted Date	Description	Fee/Charge	Unit
Miscellaneous Fees Each single-family residence will be issued one refuse cart and may request one recycling cart and one yard debris cart free of charge. Each single-family residence may also purchase a maximum of one additional refuse, recycling, and/or yard debris cart for residential use which will be collected at no additional charge.			
	Refuse:		
01/2014	48 Gallon Cart	$48.00	per additional cart
01/2014	64 Gallon Cart	$50.00	
01/2014	96 Gallon Cart	$55.00	
	Recycle:		
01/2016	48 Gallon Cart	$48.00	per additional cart
01/2014	64 Gallon Cart	$50.00	
01/2014	96 Gallon Cart	$55.00	
	Yard Debris:		
01/2016	48 Gallon Cart	$48.00	per additional cart
01/2016	95 Gallon Cart	$55.00	

VILLAGE OF PINEHURST
FEES AND CHARGES SCHEDULE
EFFECTIVE JULY 1, 2020

RECREATION – FAIR BARN:

Council Adopted Date	Description	Fee/Charge	Unit
Facility Rental **Fair Barn can be rented under the following two options: the applicable base fee plus a package rate for all amenities or, for renters who use only tables and chairs, the applicable base fee plus a per table/chair fee. If any amenity is requested, other than tables and chairs, the package rate applies. Non-profits will only be charged the applicable base fee and may use all Fair Barn amenities.**			
02/2020	**Base Fee Full Day** **(14 hours or less) *:** Resident Non-Resident Non-Profit** Commercial	 $1,575.00 $1,950.00 $1,200.00 $2,200.00	per day
02/2020	**Base Fee Weekday** **(8 hours or less) *:** Resident Non-Resident Non-Profit** Commercial **(14 hours or less) *:** Commercial	 $950.00 $1,200.00 $700.00 $1,350.00 $1,925.00	per day
09/2013	Corporate Meeting	$785.00 $485.00	greater than 4 hours less than 4 hours
10/2018	**Outdoor Lawn:** Resident/Non-Profit** Non-Resident/Commercial	 $250.00 $325.00	per day
***Weekend rental is for Friday – Sunday for a 14 hour rental period. Weekday rental is for Monday-Thursday only within the specified time frame.** ****See Non-Profit definition on Page 10.**			
Special Use			
12/2003	Base Fee	Determined with the approval of the Parks and Recreation Director	
Other Fees			
02/2020	**Package Rate** (Includes all amenities)	$2,000.00	per event plus applicable base fee
02/2019	Cancellation (90 days or less)	80% of deposit retained	per deposit
02/2019	Cancellation (91 days or more)	60% of deposit retained	per deposit
02/2020	Chairs (includes set-up)	$6.00	per chair

RECREATION – FAIR BARN (continued):

Council Adopted Date	Description	Fee/Charge	Unit
02/2019	Deposit (Security/Damage): Non-Profit* (full day or weekday) Full Day (excluding non-profits) Weekday (excluding non-profits)	 $750.00 $1,250.00 $1,000.00	per event
09/2013	Corporate Meeting Deposit	$250.00	per event
01/2015	Holiday Premium **	$375.00	per day
02/2019	Prohibited Items (deducted from deposit)	$500.00	per event
12/2007	Tables (includes set-up)	$9.00	per table

* See Non-Profit definition below.
** Holiday Premium applies to the following holidays: New Year's Eve, New Year's Day, Martin Luther King Day, Good Friday, Easter Sunday, Memorial Day, July 4, Labor Day, Thanksgiving Day, Christmas Eve and Christmas Day.

Fair Barn Fees and Charges Definition

	Categories of Renters:
12/2003	Resident: Non-commercial, private individual that resides or owns property within the corporate limits of the Village of Pinehurst.
12/2003	Non-Resident: Non-commercial, private individual that does not own property within the corporate limits of the Village of Pinehurst.
12/2003	Non-Profit: Any organization assigned an IRS tax status of 501(c)3, (c)4, (c)5, (c)6 or (c)7 with a physical location or offices located within Moore County, NC.
12/2003	Commercial: Any individual, sole proprietorship, corporation, business or other entity that does not qualify under any other renter category.
07/2017	Corporate Meeting: Any Commercial or Non-Profit renter using the facility Monday through Thursday between the hours of 8:00 AM and 5:00 PM. Rates are inclusive of all amenities such as tables and chairs charged under Other Fees in this Schedule.

The Village of Pinehurst reserves the right to define the renter category based on the usage.

RECREATION – FAIR BARN (continued):

Council Adopted Date	Description	Fee/Charge	Unit
Other Definitions			
12/2003	Deposit: Amount due in advance to secure reservation of date, adequate clean up following the event and to recover any and all damage costs to the facility. Cancellation of an event results in forfeiture of the deposit per the Fee Schedule.		
07/2017	Base Fee: Minimum charge paid by all renters of the Fair Barn. Base fee must be paid in full at least ten business days prior to rental. The Weekday rate applies to any single event that occupies the facility for one day but does not apply to any event held on consecutive days or on Holidays. The Weekday rate applies to any one (1) day rental held on Monday through Thursday, which lasts no more than 8 hours, and rental must be completed and properly cleaned by 8:00 p.m. This time period must include all preparations for caterers, florists, exhibit setup, decorating, etc. and clean up after the event. Weekday rentals that go beyond the specified closing time of 8:00 p.m. will be billed an additional amount equal to the applicable Full Day rate.		
07/2017	Other Fees: Charges for additional services or equipment provided by the Fair Barn. All other fees associated with a rental must be paid in full at least ten business days prior to rental.		
12/2003	Sponsored/Co-Sponsored: Events presented by, or coordinated with, the Village of Pinehurst per the "Village Sponsorship of Events" policy.		
12/2003	Special Use: An event or activity, not sponsored or co-sponsored by the Village of Pinehurst, that, due to its size, scope, timing or other unusual characteristic or requirement, that qualifies as being beyond what is considered a normal and customary use of the facility. Criteria to determine if an event qualifies as a special use may include factors such as number of participants/spectators, economic factors such as estimated revenues and expenses, nature and type of event and extent of work required by the Village Staff that is above and beyond what is normal and customary. Examples of events that may qualify as special use are functions associated with other major events, athletic events, special events held on Track grounds generating a minimum of $7,500 in revenue, special attractions and/or demonstrations.		

VILLAGE OF PINEHURST
FEES AND CHARGES SCHEDULE
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RECREATION – HARNESS TRACK:

Council Adopted Date	Description	Fee/Charge	Unit
Ground Use			
02/2020	One Infield - without Show Rings	$155.00	per day
02/2020	One Infield – with Show Rings	$260.00	per day
02/2020	Two Infields – without Show Rings	$310.00	per day
02/2020	Two Infields – with Show Rings	$360.00	per day
07/2017	Special Event Use – One Infield Special Event Use – Two Infields	$600.00 $1,200.00	per day per day
Deposits			
01/2004	Grounds Use Clean Up	$150.00	per rental
01/2004	Show Office Use Clean Up	$50.00	per rental
01/2007	Stall Reservation	$100.00	per stall
Standardbred Training (Stall Rental)			
02/2020	Full Season	$955.00	per stall
02/2020	Monthly	$270.00	per stall
02/2020	Partial – Per Day Prorated	$9.00	per stall/per day
Standardbred Training (Other Fees)			
02/2020	Grooms Quarters - Improved	$212.00	per month
02/2020	Grooms Quarters - Unimproved	$74.00	per month
07/2015	Grooms Quarters - Prorated	$7.00	per day
01/2013	Grooms Quarters Cleaning Fee	$50.00	per room
02/2020	Additional Occupant	$62.00	per month
02/2009	Manure Pile Removal	$25.00	per pile
Horse Shows			
01/2001	Manure Pile Removal	$25.00	per pile
 12/2009 01/2011	**Impact Fee:** Temporary Stalls Horse not using a stall	 $10.00 $10.00	 per stall, per show per day, per horse
02/2020	Paddock Fee	$26.00	per paddock per show

RECREATION – HARNESS TRACK (continued):

Council Adopted Date	Description	Fee/Charge	Unit
Horse Shows (continued)			
01/2015	Stall Clean Out	$10.00	per stall
02/2020	Vendor/Exhibitor Fee	$26.00	per vendor/exhibitor
Stall Rental Rates are per stall, per weekend, max of 3 nights			
02/2020	Stall Rental (less than 100)	$41.00	
02/2020	Stall Rental (more than 100)	$36.00	
02/2020	Tack Stall Rental	$36.00	
01/2013	Additional Stall Nights over 3 Nights	$15.00	per stall, per night
Other Fees			
01/1997	Admission/Parking Charge (does not apply to non-profit rentals)	10% of gate, if admission/parking is charged	
07/2015	Oversize Vehicle Parking (RV)	$35.00	per night (maximum stay of 7 days)

RECREATION – HARNESS TRACK (continued):

Council Adopted Date	
Harness Track Fees and Charges Definitions	
01/2012	Ground Use Fee: To be charged to all individuals or groups who wish to reserve and use the Harness Track grounds. The Village of Pinehurst does not charge Ground Use Fees for general use by the public such as walking, golfing, etc.; Standardbred training; and Resort stable usage. Sponsored/co-sponsored activities by the Village with outside entities will negotiate a usage fee per the discretion of the Parks and Recreation Director. Set up and cleanup is part of the rental time period and is the sole responsibility of the renting individual or group. Priority for rentals will be given to individuals or groups requesting use of the Show Rings.
01/1997	Clean Up Deposit: The Village requires all renters of the Harness Track grounds or any office to be used as the Show Office to supply a deposit. The Village of Pinehurst based on whether the facility is left clean by the user may retain all, a portion of, or none of the deposit.
01/2011	Standardbred Fee: Standardbred fees are charged according to the Fee Schedule. Improved Grooms Quarters refer to rooms with direct access to a combination of water/sewer and heat system. Un-Improved Grooms Quarters refer to rooms without access to water/sewer and heating. The Standardbred season is defined as the period from October 15 – May 1. Priority for stall reservations will be given to Full Season stall rentals. Monthly Stall rentals will be available on a first come, first served basis after all Full Season stalls have been assigned. Payments received in full, in advance or upon arrival for all Full Season stalls, will receive a 5% discount.
01/2014	Horse Shows: Horse Shows are charged the Ground Use Fee plus all other applicable charges listed in the Fee Schedule. Overtime hours for staff will be billed at the established rate as per the Village's Service Fee Policy. Fees related to inspections of tents will be waived for all horse shows held on the grounds.
01/1997	Other: Tack Shop, Track Restaurant, and Barn 19 each have their own lease agreements, which are renewed annually with an adjustment according to the Consumer Price Index (CPI).
07/2017	Special Event Use: To be charged to all individuals or groups who wish to reserve and use the Harness Track grounds for any event or activity not sponsored/co-sponsored by the Village. Examples could include concerts, car shows, large gatherings that will have a significant impact on the facility. Set up and cleanup is part of the rental time period and is the sole responsibility of the renting individual or group.

VILLAGE OF PINEHURST
FEES AND CHARGES SCHEDULE
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RECREATION – PARKS and RECREATION:

Council Adopted Date	Description	Fee/Charge	Unit
Memberships/Classes/Programs The fee for all Parks and Recreation programs, events, leagues and athletic events is the same regardless of the age of the participant unless specified otherwise in the Fee Schedule. No Pinehurst resident youth will be denied participation based on their ability to pay. The registration fee may be prorated by the Parks and Recreation Director for participants who wish to attend after a class has started. Memberships will not be prorated.			
02/2020	Non-Resident Family Membership	Membership cost is $60. The membership is valid for one year beginning on January 1st.. It entitles every member of the family (Parents/Children) to register at the Resident rate for all Athletic Events, Athletic Leagues, Classes and Programs.	
09/2019	Open Gym Membership – Individual Resident Non-Resident	 $15.00 $30.00	 per 6 months per 6 months
09/2019	Open Gym Membership – Family (2 or more members) Resident Non-Resident	 $30.00 $60.00	 per 6 months per 6 months
07/2017	Resident – Classes/Programs	$10.00 plus direct costs	per participant
12/2008	Non-Resident – Classes/Programs	Two times resident fee	per participant
01/2016	Outside Group Programs	Outside groups using Village facilities to conduct programs or classes approved by the Village Parks & Recreation Department will remit 10% of all fees collected. There will be no charge for the use of the facilities.	
09/2019	Late Pickup Fee Resident/Non-Resident	$1.00	per minute
Athletic Events The athletic events fee may be waived for youth at the discretion of the Parks and Recreation Director.			
01/1997	Team Fee (Resident and Non-Resident)	$20.00 plus direct costs	per team
01/1997 01/2011	**Individual Fee:** Resident Non-Resident	 $5.00 plus direct costs Two times the resident fee	 per individual per individual

RECREATION – PARKS and RECREATION (continued):

Council Adopted Date	Description	Fee/Charge	Unit
Athletic Leagues			
01/1997	**Team Fee:** Resident	$40.00 plus direct costs	per team
12/2008	Non-Resident	$40.00 plus direct costs plus $20.00 per non-resident on roster	per team
Youth Day Camps The weekly rates for Youth Day Camps will be calculated and published in the Spring/Summer Program Guide. The deposit will be applied to the weekly rate and the balance of each week reserved is due one week prior to the start of each session. The registration fee may be prorated by the Parks and Recreation Director for participants who wish to attend after a class has started.			
06/2013	Resident	$10.00 plus direct costs	per participant
12/2008	Non-Resident	One and a half times the resident fee	per participant
12/2007	Deposit	$25.00	per week reserved
General Fees The following fees may apply to all Parks and Recreation Facility Rental unless stated otherwise in the Fees and Charges Schedule.			
06/2013	Admission Charged (does not apply to non-profit rentals)	10%	gross sales
06/2013	Chairs-(only available on site)	$1.50 set up by renter $3.00 set up by Village staff	per chair
06/2013	Tables-on site	$4.50 set up by renter $9.00 set up by Village staff	per table
01/2016	Tables-off site (limited quantities)	$4.50 Resident $9.00 Non-Resident	per table
06/2013	Vendor/Exhibitor	$25.00	per vendor/exhibitor
07/2018	Food Vendor	$75.00	per vendor
07/2018	Alcohol Vendor	$400.00	per vendor

VILLAGE OF PINEHURST
FEES AND CHARGES SCHEDULE
EFFECTIVE JULY 1, 2020

RECREATION – PARKS and RECREATION (continued):

Council Adopted Date	Description	Fee/Charge	Unit
General Fees (continued)			
06/2013	Sound System	$50.00	per event
12/2008	Overnight Parking(Resident and Non-Resident	$2.00	per car per night
Rental Fees for Use of Village Parks			
01/2012	Facility Rental Supervisor	$25.00 $10.00	first two hours each additional hour
06/2013 07/2017	**Athletic Facilities:** Resident/Non-Profit Non-Resident	 $15.00 $30.00 $30.00 $60.00	 per hour without lights per hour with lights per hour without lights per hour with lights
12/2008	Bleachers (Resident and Non-Resident)	$25.00	per bleacher per day
07/2017 07/2017	**Park Picnic Shelters:** Resident/Non-Profit Non-Resident	 $30.00 $15.00 $60.00 $15.00	 first three hours each additional hour first three hours each additional hour
Special Event Permits			
01/2015	Application Fee	$50.00	per event
01/2015	Late Application Fee	$25.00	per event
01/2015	Bleachers	$50.00	per unit
01/2015	Greenway Trail Use	$50.00	per event
01/2015	Post Event Clean Up	$100.00	per event
01/2015	Street Closure	$50.00	per barricade point
01/2015	On-site Staffing (three hour minimum)	Duration and number of staff needed will be determined by Parks and Recreation Director based on size and scope of event. Hourly rates will vary for staff scheduled to work an event.	

RECREATION – PARKS and RECREATION (continued):

Council Adopted Date	Description	Fee/Charge	Unit
	Rental Fees for Use of Arboretum and Tufts Park Rental fees and deposit requirements apply to individual, groups and non-profit organizations based on the location of principal operating office/residence. The deposit is due in advance to secure reservation of the date, to ensure adequate clean up following the event and to recover any and all damage costs to the grounds. Cancellation of an event results in forfeiture of all or a part of the deposit (90 days or less 100% of the deposit will be retained, 91 days or more 50% of the deposit will be retained). Deposits are refundable if grounds are properly cleaned by the user following the event and no damage to the grounds has occurred. **Arboretum Lawn** The Arboretum lawn is divided into three separate areas available for rent. The Pergola Garden is adjacent to the Assembly Hall, Joyce's Meadow is the large field below the Pergola Garden and the Magnolia Lawn is between the Entrance Structure and Overlook near the intersection of McCaskill and Magnolia Roads. **If more than one amenity is requested to be used, the package rate will apply per day.**		
	Timmel Pavilion Only (includes tables and chairs)		
01/2015	**Pavilion rental (5 hour maximum):** Resident Non-Resident Resident and Non-Resident	 $180.00 $240.00 $40.00	 first three hours first three hours each additional hour
07/2018	**Pavilion rental (5 hour maximum) Discounted rate if booked within 72 hours of use:** Resident Non-Resident Resident and Non-Resident	 $60.00 $120.00 $30.00	 first three hours first three hours each additional hour
07/2017	**Pavilion rental (full day):** Resident Non-Resident	 $750.00 $1,000.00	 per day per day
	Grounds Only (includes tables and chairs)		
07/2017	**Pergola Garden:** Resident Non-Resident	 $500.00 $650.00	 per day
07/2017	**Magnolia Lawn:** Resident Non-Resident	 $500.00 $650.00	 per day

RECREATION – PARKS and RECREATION (continued):

Council Adopted Date	Description	Fee/Charge	Unit
Rental Fees for Use of Arboretum and Tufts Park (continued)			
Grounds Only (includes tables and chairs) (continued)			
01/2015	**Joyce's Meadow:** Resident Non-Resident	 $600.00 $775.00	per day
01/2015	**All Grounds:** Resident Non-Resident	 $775.00 $1,000.00	per day
Grounds & Pavilion Rental (includes tables and chairs)			
07/2017	**Pergola Garden & Timmel Pavilion:** Resident Non-Resident	 $1,100.00 $1,400.00	per day
07/2017	**Magnolia Lawn & Timmel Pavilion:** Resident Non-Resident	 $1,100.00 $1,400.00	per day
07/2017	**Joyce's Meadow & Timmel Pavilion:** Resident Non-Resident	 $1,100.00 $1,400.00	per day
07/2017	**All Grounds & Timmel Pavilion:** Resident Non-Resident	 $1,500.00 $1,800.00	per day
Staff			
01/2015	Set up/Breakdown crew for tables and chairs	$200.00	per event
Deposit			
01/2015	Timmel Pavilion Only Deposit	$100.00	per event
07/2018	Multiple Amenities/Venues Deposit	$200.00	per event

VILLAGE OF PINEHURST
FEES AND CHARGES SCHEDULE
EFFECTIVE JULY 1, 2020

RECREATION – PARKS and RECREATION (continued):

Council Adopted Date	Description	Fee/Charge	Unit
Tufts Memorial Park			
06/2013	Deposit	$100.00	per event
06/2013	Resident	$250.00	per day
01/2015	Non-Resident	$325.00	per day
Special Events At the discretion of the Parks and Recreation Director, a fee may be established for special events based on direct costs.			
01/1997	Resident and Non-Resident	No charge	per participant
Workshops			
01/1997	Resident	$5.00	per participant
12/2008	Non-Resident	Two times the resident fee	per participant
Trips			
01/1997	**Using Non-Village Owned Vehicle:** Resident	$5.00 plus direct costs	per participant
01/1997	Non Resident	$10.00 plus direct costs	per participant
01/1997	**Using Village Owned Vehicle:** Resident	$5.00 plus direct costs and IRS mileage rate	per participant
01/1997	Non-Resident	$10.00 plus direct costs and IRS mileage rate	per participant

RECREATION – PARKS AND RECREATION (continued):

Council Adopted Date	Description	Fee/Charge	Unit
Rental Fees for Use of Community Center Rental fees and deposit requirements apply to individuals, groups and non-profit organizations based on the location of principal operating office/residence. The deposit is due in advance to secure reservation of the date, to ensure adequate clean up following the event and to recover any and all damage costs to the facility. Cancellation of an event results in forfeiture of all or a part of the deposit (14 days or less 100% of the deposit will be retained, 15 days or more 100% of the deposit will be refunded). Deposits are refundable if facility is properly cleaned by the user following the event and no damage to the facility has occurred. **If more than one amenity is requested to be used, the package rate will apply per day.** **All kitchen rentals require additional kitchen cleaning fee as noted below.** **Weekend rental is for Friday – Sunday. Weekday rental is for Monday – Thursday.**			
Community Center Facility Rentals:			
09/2019	**Multi-Purpose Room:**		
	Resident - Weekday	$80.00	first two hours
	Resident - Weekend	$100.00	first two hours
	Non-Resident - Weekday	$160.00	first two hours
	Non- Resident - Weekend	$200.00	first two hours
	Additional Hourly Rate	$40.00	each additional hour
09/2019	**Multi-Purpose Room/Kitchen:**		
	Resident - Weekday	$110.00	first two hours
	Resident - Weekend	$140.00	first two hours
	Non-Resident - Weekday	$220.00	first two hours
	Non- Resident - Weekend	$280.00	first two hours
	Additional Hourly Rate	$55.00	each additional hour
09/2019	**Gymnasium:**		
	Resident - Weekday	$170.00	first two hours
	Resident - Weekend	$215.00	first two hours
	Non-Resident - Weekday	$340.00	first two hours
	Non-Resident - Weekend	$430.00	first two hours
	Additional Hourly Rate	$85.00	each additional hour
09/2019	**Gymnasium/Multi-Purpose Room:**		
	Resident - Weekday	$225.00	first two hours
	Resident - Weekend	$280.00	first two hours
	Non-Resident - Weekday	$450.00	first two hours
	Non-Resident - Weekend	$560.00	first two hours
	Additional Hourly Rate	$115.00	each additional hour

RECREATION – PARKS and RECREATION (continued):

Council Adopted Date	Description	Fee/Charge	Unit
Community Center Facility Rentals (continued)			
09/2019	**Gymnasium/Multi-Purpose Room/ Kitchen:**		
	Resident - Weekday	$260.00	first two hours
	Resident - Weekend	$325.00	first two hours
	Non-Resident - Weekday	$520.00	first two hours
	Non-Resident - Weekend	$650.00	first two hours
	Additional Hourly Rate	$130.00	each additional hour
Tournaments:			
09/2019	**Gymnasium:**		
	Resident - Weekday	$680.00	per day
	Resident - Weekend	$850.00	per day
	Non-Resident - Weekday	$1,360.00	per day
	Non-Resident - Weekend	$1,700.00	per day
09/2019	**Gymnasium/Multi-Purpose Room:**		
	Resident - Weekday	$900.00	per day
	Resident - Weekend	$1,125.00	per day
	Non-Resident - Weekday	$1,800.00	per day
	Non-Resident - Weekend	$2,250.00	per day
09/2019	**Gymnasium/Multi-Purpose Room/Kitchen:**		
	Resident - Weekday	$1,040.00	per day
	Resident - Weekend	$1,300.00	per day
	Non-Resident - Weekday	$2,080.00	per day
	Non-Resident - Weekend	$2,600.00	per day
09/2019	Kitchen Cleaning Fee	$50.00	per kitchen rental
Deposits			
09/2019	Multi-Purpose Room	$75.00	per event
09/2019	Gymnasium	$75.00	per event
09/2019	Tournaments	$225.00	per event

RECREATION – PARKS and RECREATION (continued):

Council Adopted Date	
Parks and Recreation Fees and Charges Definitions In circumstances where demand is expected to exceed supply for classes and programs, Pinehurst residents will receive priority in registration by the establishment of advance registration dates open to Pinehurst residents only. Participants must live, own property, work, or go to school in Moore County. The parent(s) of youth participants must live, own property, work, or go to school in Moore County.	
01/1997	Athletic Events: Sport related programs that are held infrequently and last less than five consecutive days and/or are not limited to a minimum or a maximum number of participants (provided there are no facility or logistical limitations).
01/1997	Athletic Leagues: Organized sport related programs that encompass a certain number of teams.
01/1997	Classes: Programs that require more than one meeting time to complete.
12/2007	Day Camp Deposit: Amount due at registration to secure slot for each participant, per session. Deposit is non-refundable.
01/1997	Facility Rental: Fee charged for the use of Village owned property.
01/2012	Facility Supervisor: A person employed by the Parks and Recreation department who is responsible for opening a facility for rental, providing necessary equipment, and locking facility at the conclusion of rental.
01/1997	Indigent Youth: Child under the age of 18 and still enrolled in school who, or whose parents or guardian, are receiving governmental financial assistance.
07/2016	Non-Profit: Any organization assigned an IRS tax status of 501(c)3, (c)4, (c)5, (c)6 or (c)7 with a physical location or offices located within Moore County, NC.
01/1997	Non-Resident: A person who does not reside inside the Village limits of Pinehurst nor who, or whose parents or guardian, pays Village of Pinehurst property taxes.
01/1997	Resident: A person who resides inside the Village limits of Pinehurst or whose parents or guardian, pays Village of Pinehurst Property taxes.
01/1997	Special Events: Programs that are held infrequently, last less than five consecutive days and/or are not limited to a minimum or a maximum number of participants (provided there is not facility or logistical limitations).
01/1997	Trips: Organized travel for a specific purpose.
01/1997	Workshops: One-day programs that are limited to a set minimum and maximum.

RECREATION – PARKS and RECREATION (continued):

Council Adopted Date	
02/2019	**Refund Policy**

Purpose

To adopt a fair and equitable refund policy for all fee based classes, programs, and leagues that allows for sufficient cancellation time for programs with participant deficits.

Coverage

This policy, upon adoption by the Village Council, shall be applicable to all individuals registered in fee based programs conducted by the Parks and Recreation Department until such time as it is altered, modified, or rescinded by the Village Council.

Policy

If the department cancels a program, class, activity, or facility reservation, a FULL refund will be issued in the form of a check within two (2) weeks.

Once a person or team has registered for a program, class, activity, or league, or has reserved a facility or equipment, NO REFUNDS will be issued to that person or team UNLESS the department receives a request in writing five (5) working days prior to the first scheduled day of the program, class, activity, league action, or reservation.

When an individual registrant has cancelled under certain circumstances that qualify the individual for a refund, the refund will be equal to the amount paid by the registrant, less a $10.00 administrative fee and any non-refundable deposits that may be applicable.

When an adult athletic team has canceled under circumstances that qualify the team for a refund, the refund will be 75% of the team's registration fee. The $20 fee for non-resident team members is not refundable.

If a registrant cancels participation in a trip, a full refund, less a $10.00 administrative fee and any non-refundable deposits, will be issued if the trip is fully subscribed and the registrant's slot is filled. Otherwise, there will be no refund.

Inclement Weather Policy – Shelters and Athletic Fields

Rentals may be transferred to another available day or a refund may be given if the following occurs:

- If lights are used, notice shall be given before lights are scheduled to come on.
- If inclement weather occurs during the rental, notice shall be given as soon as a decision to cancel has been made and a partial refund/credit may be given.
- When lights are not reserved, notice shall be given within twenty four (24) hours of rental**.**

The Parks and Recreation Director will determine refunds in any special circumstance not addressed by this policy.

VILLAGE OF PINEHURST
FEES AND CHARGES SCHEDULE
EFFECTIVE JULY 1, 2020

VILLAGE- WIDE:

Council Adopted Date	
07/2013	

Upon approval, the fees and charges outlined in this schedule will be applied to all activities and events scheduled to occur after the effective date of the schedule. For example, a Fair Barn event booked after the approval date that will occur after the effective date will be billed at the newly established rates.

The Village Manager or designee may charge a fee not included in the fee schedule but are deemed appropriate for unique situations.

Fees for Co-Sponsored events will be determined by the Village Manager or designee.

The Village Manager or designee may waive any fee that is deemed in the best interest of the community.

Village of Pinehurst
Fair Barn Revenue Comparisons - FY 2018-19 Fee Schedule vs. Proposed FY 2020-21 Fee Schedule
January 28, 2020

In applying the proposed FY 2020-21 Fee Schedule increases to the actual rental invoices from FY 2018-19, we see what the impact would have been on total revenue if these fees were in place at that time.

Looking deeper, these proposed increases would have affected different rental categories in various ways as shown below:

Scenario #1 $2,000 package rate across the board for FY 21 projections
$1,200 Full Day rental rate for Non-Profits, $700 Weekday rental rate for Non-Profits with all other amenities comped.

Fiscal Year 2019 Actual			Fiscal Year 2021 Projected Revenue			Projected Change	# of Rentals in FY 2019	Average Change
Residents	$	70,029	Residents	$	104,504	$ 34,476	30	$ 1,149
Non-Residents		70,926	Non-Residents		86,900	15,974	22	$ 726
Non-Profits		56,184	Non-Profits		35,900	(20,284)	26	$ (780)
Commercial		14,652	Commercial		17,417	2,765	5	$ 553
FY 19 Totals	**$**	**211,790**	**FY 21 Totals**	**$**	**244,721**	**$ 32,931**		

Resident Rentals increased revenue by an average of $1,149 per rental over 30 rentals.
Non-Resident Rentals increased revenue by an average of $726 per rental over 22 rentals.
Non-Profit Rentals decreased revenue by an average of $780 per rental over 26 rentals.
Commercial Rentals increased revenue by an average of $553 per rental over 5 rentals.

Scenario #2 $1,500 package rate for Residents, $2,000 package rate for Non-Resident/Commercial for FY 21 projections
$1,500 Full Day rental rate for Non-Profits, $1,000 Weekday rental rate for Non-Profits with all other amenities comped.

Fiscal Year 2019 Actual			Fiscal Year 2021 Projected Revenue			Projected Change	# of Rentals in FY 2019	Average Change
Residents	$	70,029	Residents	$	90,004	$ 19,976	30	$ 666
Non-Residents		70,926	Non-Residents		86,900	15,974	22	$ 726
Non-Profits		56,184	Non-Profits		47,500	(8,684)	26	$ (334)
Commercial		14,652	Commercial		17,417	2,765	5	$ 553
FY 19 Totals	**$**	**211,790**	**FY 21 Totals**	**$**	**241,821**	**$ 30,031**		

Resident Rentals increased revenue by an average of $666 per rental over 30 rentals.
Non-Resident Rentals increased revenue by an average of $726 per rental over 22 rentals.
Non-Profit Rentals decreased revenue by an average of $334 per rental over 26 rentals.
Commercial Rentals increased revenue by an average of $553 per rental over 5 rentals.

Village of Pinehurst
Harness Track Fee Analysis
January 24, 2020

Note: Analysis excludes grooms quarters rent, as no fee change is proposed.

Historical Actual
FY 2019

Billing Month	Seasonal Stalls	Monthly Stalls	
October	17	-	
November	105	-	
December	45	-	
January	22	-	
February	2	1	
March	-	-	
April	-	-	
	191	1	
Price	$ 927	$ 412	
Stall Revenue	$ 177,057	$ 412	$ 177,469

Scenario 1
FY 2021 - New Fee Structure
3% increase for seasonal and monthly stalls

Billing Month	Seasonal Stalls	Monthly Stalls	
October	17	-	
November	105	-	
December	45	-	
January	22	-	
February	2	1	
March	-	-	
April	-	-	
	191	1	
Price	$ 955	$ 424	
Stall Revenue	$ 182,405	$ 424	$ 182,829

Scenario 2
FY 2021 - New Fee Structure (proposed in draft fee schedule)
3% increase in seasonal, 34% decrease in monthly

Billing Month	Seasonal Stalls	Monthly Stalls		
October	17	-		
November	105	-		
December	45	-		
January	-	22	(A)	
February	-	25	(B)	
March	-	24	(C)	
April	-	-		
	167	71		
Price	$ 955	$ 270		
Stall Revenue	$ 159,485	$ 19,170		$ 178,655

$ 4,174	Difference between Scenario 1 and 2
$ 270	Proposed Monthly Rate
15.5	# of additional monthly stall rentals required to break even with Scenario 1

(A) - Assumes 22 stalls arriving in January convert to monthly and stay only 3 months since it is less expensive than full seasonal rate ($270 x 3=$810)
(B) - Assumes 22 in January and 2 in February convert to monthly, plus one additional monthly stall rental
(C) - Assumes 22 in January and 2 in February convert to monthly

Village of Pinehurst
Harness Track Fee Analysis
January 24, 2020

Scenario 3
FY 2021 - New Fee Structure (proposed option for discussion)
5% increase in seasonal, 23% decrease in monthly

Billing Month	Seasonal Stalls	Monthly Stalls		
October	17	-		
November	105	-		
December	45	-		
January	22	-	(A)	
February	-	3	(B)	
March	-	2	(C)	
April	-	-		
	189	5		
Price	$ 975	$ 325		
Stall Revenue	$ 184,275	$ 1,625	$	185,900

$ (3,071) Difference between Scenario 1 and 3

(A) - Assumes 22 stalls arriving in January remain at seasonal rate, since 3 months is equivalent to seasonal ($325 x 3=$975)

(B) - Assumes 2 stalls in February convert to monthly and stay until March since it is less expensive than full seasonal rate, plus one additional monthly stall rental

(C) - Assumes 2 in February convert to monthly and stay until March

* Pro-rated rate proposed at $11/day for simplicity purposes

**Does not consider the fact that additional monthly stalls may be rented at the lower rate