



**VILLAGE COUNCIL
AGENDA FOR SPECIAL MEETING OF DECEMBER 3, 2019
ASSEMBLY HALL
395 MAGNOLIA RD.
PINEHURST, NORTH CAROLINA**

**FY 2021 STRATEGIC PLANNING
VILLAGE COUNCIL PRE-RETREAT MEETING
8:30 AM - 5:00 PM**

1. Call to Order.
2. FY 2021 Village Council Pre-Retreat Meeting
3. Other Business
4. Adjournment.

Vision: The Village of Pinehurst is a charming, vibrant community which reflects our rich history and traditions.

Mission: Promote, enhance, and sustain the quality of life for residents, businesses, and visitors.

Values: Service, Initiative, Teamwork, and Improvement.



**FY 2021 VILLAGE COUNCIL PRE-RETREAT MEETING
ADDITIONAL AGENDA DETAILS:**

FROM:

Lauren Craig

CC:

Jeff Sanborn

DATE OF MEMO:

11/22/2019

MEMO DETAILS:

Each year, the Village Council holds a Strategic Planning Retreat in December. This year, the Village Council will hold a FY 2021 Strategic Planning Pre-Retreat meeting in order to review results and data in preparation for the December retreat. The Village Council, Senior Leaders, and Board Chairs will participate in this meeting.

The detailed agenda for the Pre-Retreat Meeting is attached.

ATTACHMENTS:

Description

- ▣ Village Council Pre-Retreat Meeting Agenda

**FY 2021 Strategic Planning
Village Council Pre-Retreat Meeting
December 3rd, 2019 (8:30 am – 4:45 pm)**



Retreat Objectives:

1. Review results and data:
 - What does the data tell us?
 - What other data do we need?
2. Affirm SOAR analysis
3. Affirm strategic advantages and challenges

AGENDA – December 3rd (8:30 am – 4:45 pm)

8:30 – 9:00	Breakfast
9:00 – 9:15	Welcome, Introductions, & Overview
9:15 – 10:15	Review Operating Environment & Context
10:15 – 10:30	Break
10:30 – 12:00	Review Data and Information (Goals 1-3)
12:00 – 12:30	Lunch
12:30 – 2:00	Review Data and Information (Goals 4-7)
2:00 – 2:15	Break
2:15 – 3:15	Review Data and Information (Goals 8-9)
3:15 – 4:00	Affirm SOAR Analysis - Strengths, Opportunities, Aspirations, and Results
4:00 – 4:30	Affirm Strategic Advantages & Challenges
4:30 – 4:45	Wrap Up, Next Steps, & Evaluation



VALUES

Service
Initiative
Teamwork
Improvement

VISION

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MISSION

Promote, enhance, and sustain the quality of life for residents, businesses, and visitors.