

**FY 2021 Strategic Planning
Village Council Pre-Retreat Meeting
December 3rd, 2019 (8:30 am – 4:45 pm)**



Retreat Objectives:

1. Review results and data:
 - What does the data tell us?
 - What other data do we need?
2. Affirm SOAR analysis
3. Affirm strategic advantages and challenges

AGENDA – December 3rd (8:30 am – 4:45 pm)

8:30 – 9:00	Breakfast
9:00 – 9:15	Welcome, Introductions, & Overview
9:15 – 10:15	Review Operating Environment & Context
10:15 – 10:30	Break
10:30 – 12:00	Review Data and Information (Goals 1-3)
12:00 – 12:30	Lunch
12:30 – 2:00	Review Data and Information (Goals 4-7)
2:00 – 2:15	Break
2:15 – 3:15	Review Data and Information (Goals 8-9)
3:15 – 4:00	Affirm SOAR Analysis - Strengths, Opportunities, Aspirations, and Results
4:00 – 4:30	Affirm Strategic Advantages & Challenges
4:30 – 4:45	Wrap Up, Next Steps, & Evaluation



VALUES

Service
Initiative
Teamwork
Improvement

VISION

The Village of Pinehurst is a charming, vibrant community which reflects our rich history and traditions.

MISSION

Promote, enhance, and sustain the quality of life for residents, businesses, and visitors.